

PDL BioPharma, Inc.
2006 Annual Report



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FINANCIAL

*Twenty years ago who could have imagined that our antibody
humanization technology would make possible nine life-changing medicines*



UNLIMITED POSSIBILITIES

*We are proud of our legacy, and we're building on it to provide
breakthrough medicines to a new generation of caregivers and patients.*



WE'RE INNOVATING FOR TOMORROW

*or that we would harness our scientific knowledge to develop
our own diverse pipeline and enhance our portfolio.*



OUR BUSINESS IS GROWING



and who could have imagined that we would build a successful hospital-focused commercial business while leveraging royalties from our antibody technology

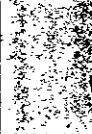
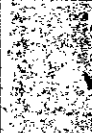
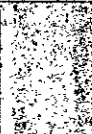
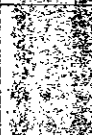

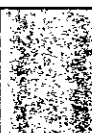












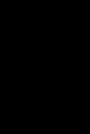
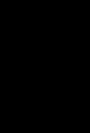
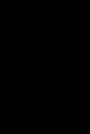
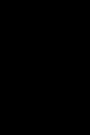
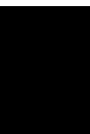

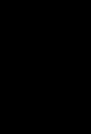
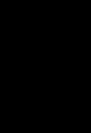
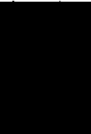



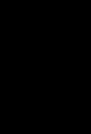





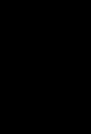
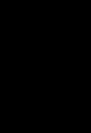
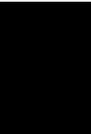



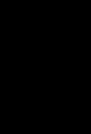
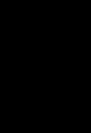
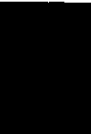



**IMAGINE
WHAT WE'LL DO
IN THE NEXT
20 YEARS**

Our tradition of innovation has led to medicines benefiting from our antibody humanization technology, our marketed acute care products that are helping to impact lives today, and a novel pipeline of therapies with the potential to treat diseases in new, effective ways.

PDL is focused on delivering both present and future value while continuing to track toward our Vision 2010 aims. Our focused pipeline, in combination with the resources we're channeling into early stage discovery, have significant potential to drive PDL's future growth. Today, we're investing in lifecycle management initiatives to expand the opportunities for our commercial portfolio. We're also excited about the progress of our current clinical pipeline, with five novel programs in oncology, inflammatory disease and heart failure, and the promise of one new program advancing into the clinic each year.




Pipeline Portfolio

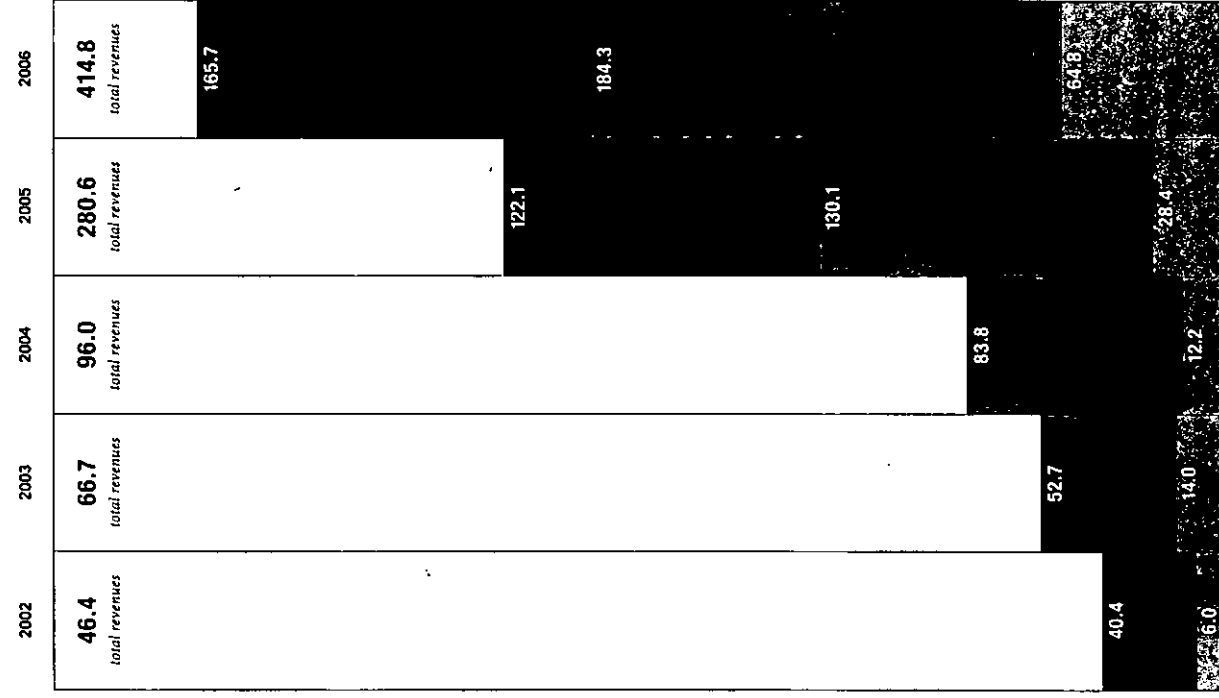
 Marketed Products
 Proprietary Pipeline Products

Therapeutic Application	Phase 1	Phase 1/2	Phase 2	Phase 2/3	Phase 3	Marketed
Cardene® (nifedipine hydrochloride)						
Retavase® (retiposet)						
IV Busulfex® (busulfan)						
Nuvion® (votizumab)						
Ularitide						
Daclizumab						
Volociximab						
HuLuc63						

Revenue Growth

(dollars in millions)

 Product Sales
 Royalties
 License, Collaboration and Other



A Letter To Our Shareholders

May 4, 2007

Our Vision 2010 aims guide us to solidify our position as a top acute-care biopharmaceutical company:

- Achieve market share leadership with marketed drugs*
- Launch new products through organic growth, in-licensing or acquisitions*
- Deliver top- and bottom-line growth of >25% annually*
- Create a sustainable, proprietary pipeline*

During 2006, we made progress toward these aims, and we seek to further advance them throughout 2007.

Twenty years ago, PDL's founders set out to create a new technology that would trigger a major change in medicine – the development of humanized monoclonal antibodies as a targeted way to treat disease. At the time, the proposition was met with both skepticism and practical challenges that we overcame with perseverance, enabling the broad use of antibodies as a new way to manage cancer and inflammatory and infectious diseases.

Licensees of our humanization technology have launched nine drugs to date and sales of these products generate significant royalties to PDL. Because the U.S. patent protection for our humanization technology expires in late 2014, our primary strategic focus in recent years has been to leverage our royalty revenues, along with revenues from our profitable commercial portfolio, to invest in a pipeline that will bring sustainable future growth to PDL. Our achievements during 2006 were an important step for PDL in this process as we continue to build a premier biotechnology company that delivers new products for acute and unmet medical conditions.

Without question, 2006 had its challenges, as we experienced what most drug development companies face on their path to success: unpredictable clinical developments. These included the Phase 3 failure of terlipressin, a delay in the Nuvion® clinical program due to challenges in clinical site set-up, a necessary strategic decision regarding ularitide and the discontinuation of our daclizumab co-development partnership with Roche. Yet, we also advanced our pipeline including daclizumab in multiple sclerosis (MS) and volociximab in several solid tumor studies, while moving a new antibody into Phase I human study for refractory multiple myeloma.

Given the growth of the pipeline and the complexity associated with later-stage studies, we've taken steps to improve our efficiency, refine our processes and improve outputs from our pipeline that are crucial to our long-term success. With the continued and expanded leadership of our EVP and

Chief Scientific Officer, Dr. Richard Murray, with Dr. Mark McCamish now on board as our SVP and Chief Medical Officer in early 2007 and with Robert Savel recently added as SVP Technical Operations, we've built the team and the capabilities to deliver on the promise of our pipeline to assure sustained growth for PDL.

Yet even with our challenges, financially 2006 was PDL's strongest year ever. We experienced revenue growth over 2005 of 48 percent and cash flow from operations of \$78.8 million, an increase of over \$47 million from 2005. In addition to growth in each of our three revenue components – product sales, royalties, and license, collaboration and other revenues – we had a strong balance sheet ending the year with \$426.3 million in cash and cash equivalents, marketable securities and restricted cash. These results are reflective of our commitment to strengthen our financial position while investing sufficiently in research and development to assure robust growth.

We are optimistic about our future, but realistic about the challenges of our industry – where product development cycles are measured in decades and market dynamics can change in the blink of an eye. We're more focused than ever on leveraging our history of innovation, to apply our assets and to position ourselves to execute upon our stated strategies. Let's review our core assets in the context of developments during 2006:

- First, the royalty stream from our antibody humanization technology represented the largest portion of PDL's overall revenues during 2006. Thanks to the considerable efforts of our licensees, royalty revenues were \$184.3 million, representing three- and five-year compounded annual growth rates of 52 percent and 43 percent, respectively. Two new antibody products were approved during 2006 to aid this growth, the Tysabri® antibody from Biogen Idec/Elan and the Lucentis® antibody from Genentech. We expect royalties to grow in the coming years, due to the large number of licensed products in mid- and later-stage clinical development and continued growth of royalties from currently marketed products.
- In less than two years, we created a solid, hospital-based commercial platform with three profitable products that will also serve as the channel to launch our pipeline products. Total 2006 net product sales were \$165.7 million. We reached the \$100 million net sales milestone for our lead product, Cardene® IV, and both Retavase® and IV Busulfex® gained market share from our competitors. Our talented and experienced 150-person sales and marketing team is establishing key relationships in the same hospitals where we anticipate launching our future drugs, such as Nuvion for ulcerative colitis.
- Our full-scale proprietary antibody manufacturing capability, based in Minnesota, is now operational, coupled with a supply chain management team overseeing our currently marketed drugs. In

2006, we completed validation and initiated antibody production in our 22,000-liter capacity biologics manufacturing plant for clinical trial supplies of daclizumab and Nuvion. Given the risks associated with outsourcing and the overall complexity of biologics manufacturing, we invested in our own manufacturing plant to support our antibody-focused pipeline. As a strategic asset, these capabilities also strengthen our opportunities to secure new partnerships and leverage our longstanding antibody expertise.

- At the heart of our ability to create value is our robust, focused pipeline of five novel agents in cardiology, inflammation and oncology (see foldout, page 6). Each of these promising drugs is supported by a strong scientific rationale and backed by clinical development plans that seek to advance them as quickly as feasible, while minimizing overall development and regulatory risk. And by the end of 2007, we anticipate filing an IND for a sixth drug, another novel humanized antibody.
- Partnership is a key strategic growth driver for PDL. Our numerous licensing agreements have built our royalty stream and our collaboration with Biogen Idec is helping us move ahead with daclizumab in MS and volociximab in cancer more quickly than we could have on our own. We've out-licensed other technology or early programs that we did not believe we could adequately sponsor, and we're regularly in-licensing new targets and technology to enable new discoveries for the future.

Looking ahead at what you might expect in 2007, we stated in February that both revenues and adjusted non-GAAP net income should grow significantly over 2006, and more importantly, that we seek to deliver progress in clinical execution. We believe our first quarter financial results speak to the success of our financial focus. Further we've already delivered promising clinical results – with a positive Phase 2 trial of daclizumab in MS announced in February, and Nuvion's successful DMC outcome in late April leading to the advance of this breakthrough product to Phase 3 studies in steroid-refractory ulcerative colitis.

Beyond these accomplishments we continue to focus on:

- Creating value in our pipeline: New studies are commencing for several of our pipeline programs, and we plan to publish results from clinical trials of our volociximab antibody and interim results from a Phase 1 trial of our antibody for myeloma. We also aim to file an IND for another novel, humanized antibody, with potential in the treatment of certain solid tumors. With several new senior members on our clinical team and the aid of experienced advisors, we're taking steps to ensure that we're as efficient and effective as our industry peers in antibody-based research, manufacturing and development.

- Partnering ularitide: Our aim remains to secure a corporate partnership for our novel heart failure program, ularitide, to optimize this product's development and to share the cost burden of large scale trials required for potential approval.
- Delivering sustained growth of our marketed products: Led by Cardene, our antihypertensive therapy used to manage acute hypertension in the surgical setting, we expect our acute-care product sales to grow by more than 20 percent during 2007. Thanks to their significant overall financial contribution, these products are a key component of PDL's positive and growing cash flow from operations. They serve important patient needs in the hospital setting and together comprise a platform that we believe will prove effective in launching our future pipeline products.
- Building Cardene beyond 2009: In anticipation of the patent expiration in late 2009, we're focused near-term on initiating a study for pediatric exclusivity and mid- to long-term on efforts that will lead to proprietary formulations of Cardene.

Looking back at 2006, we would like to thank our hospital-based customers and caregivers, our patient and physician collaborators involved in clinical trials, our partners, our licensees, the many patient advocacy groups with whom we interact, and the extended PDL team of roughly 1,100 dedicated employees. And for his many and unique contributions as a board member since 1993, we'd also like to warmly thank Dr. Max Link, who stepped down from our board in April 2007.

Since we first set forth our plan to transform PDL into a commercial biotechnology company, we have significantly multiplied enterprise value, increased revenues nearly ten-fold, and by 2006 created a fully integrated enterprise with positive operational cash flow. We have clear goals for 2007 and expectations that are ambitious, but achievable. Our company has never been stronger and we've never been more excited about the prospects we have to meet many important medical needs, today and tomorrow.

We thank you for your ongoing support.

Sincerely,



L. Patrick Gage, Ph.D
Chairman of the Board



Mark McDade
Chief Executive Officer

PDL BioPharma

Innovative Science

Nancy

Senior Administrative Assistant

Human Resources

*Four-time kidney transplant
recipient who received Zenapax®
following the last kidney transplant;
recently diagnosed with breast cancer.*

*Avid sports fan, outdoors woman,
animal lover, mother, and wife.*

Revolutionary Platform

Innovation thrives at PDL BioPharma. Our founders discovered a method to "humanize" monoclonal antibodies, which has made possible a whole generation of new, targeted treatments including antibody-based medicines developed by our licensees for devastating diseases such as cancer, autoimmune and inflammatory diseases and a leading cause of blindness. Using our patented approach, humanized antibodies are designed to retain biological activity of mouse antibodies while incorporating human-like traits that enhance their therapeutic utility to augment the body's natural defense against disease.

Over the last two decades, nine treatments that use PDL's antibody technology have come to market. These licensed antibodies contributed more than \$6 billion to their manufacturers' sales in 2006, and the resulting royalties comprised nearly half of PDL's overall revenues. With roughly 75 new potential humanized antibody products in development in the industry, we expect our royalty revenue stream to continue contributing to our revenue growth.

But this is only the beginning: our expertise in antibody discovery and the royalty revenues that we have garnered from our 20 years of dedication to the field put PDL in a unique position to create and finance a potentially potent pipeline of novel products. Our new clinical and commercial scale antibody production facility further bolsters our capabilities to bring new biologics to market, while firmly establishing our position as a leader in the industry.

Elan
Tysabri®

Genentech
Avastin®
Herceptin®
Lucentis®
Raptiva®
Xolair®

Hoffmann-La Roche
Zenapax®

MedImmune
Synagis®

Wyeth
Mylotarg®



**“IT IS GREAT TO WORK FOR A
COMPANY WHOSE TECHNOLOGY
HAS CONTRIBUTED TO THE
SUCCESS OF MY KIDNEY TRANS-
PLANT AND OFFERS HOPE IN
SURVIVING BREAST CANCER.
WITH THIS RESEARCH AND
MEDICINE, I AM ENJOYING
A HEALTHY LIFE.”**

PDL BioPharma

Innovative Business

Denise

*Account Executive
Sales Operations, GPO
and Trade Relations*

*Veteran sales representative,
MVP of the 1988 NCAA
Women's Soccer National
Championship Tournament
and proud soccer mom.*

A Commercial Focus on Acute Care

Our strong relationships with caregivers throughout the hospital – surgeons, physicians across numerous specialties, nurses and pharmacists – create an excellent foundation from which we can launch our exciting and diverse late-stage product pipeline.

In less than two years, we've created a solid, cash-flow-positive business focused in the hospital, which creates the launch platform for drugs in our pipeline.

Thanks to these efforts, more and more patients are gaining access to our acute-care marketed products. Cardene® I.V. (nicardipine hydrochloride) is used for short-term treatment of hypertension (high blood pressure) when oral therapy is not feasible or desirable. As PDL's top-selling product, Cardene continues to exceed our expectations, which we believe reflects the drug's broad opportunities in neurology, cardiology, and other acute hypertensive applications in hospitals throughout the United States. Retavase® (reteplase) is indicated for use in the management of acute myocardial infarction (AMI) in adults for the improvement of ventricular function following AMI, the reduction of the incidence of congestive heart failure and the reduction of mortality associated with AMI. And our entry into oncology, IV Busulfex® (busulfan) is administered in combination with cyclophosphamide to condition chronic myelogenous leukemia (CML) patients' bodies before receiving a bone marrow transplant (BMT) from a donor.

Through these opportunities, our marketed products support our pipeline development activities, which are the key to PDL's future growth.



**“WE TAKE PRIDE IN OUR STRONG
RELATIONSHIPS AND REPUTATION
INSIDE THE HOSPITAL TODAY
AND BELIEVE THEY WILL CREATE
A RECEPTIVE AUDIENCE FOR OUR
TREATMENTS OF TOMORROW.”**

POL BioPharma
Innovative Medicine

Paul
Staff Scientist
Protein Engineering

Dedicated antibody researcher,
avid ice hockey enthusiast,
and landscape photographer.

New Products Drive New Growth

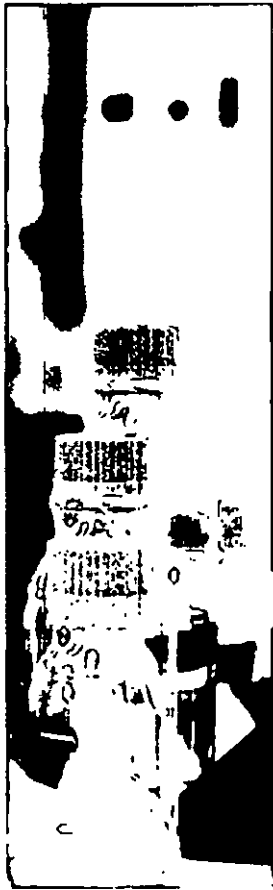
Our founders' discoveries have already changed medicine. Today, by leveraging our antibody expertise along with other key assets, we now have a clinical pipeline of therapies with significant potential to treat cancer, autoimmune disease and inflammation.

Our most advanced product, Nuvion, a humanized anti-CD3 antibody, is now in a pivotal program in patients with IV steroid-refractory ulcerative colitis, a severe autoimmune disease that attacks the colon. We hope Nuvion can delay the need for these patients to have their colons removed, the only current treatment at this stage of disease. Ularitide, a synthetic version of a natriuretic peptide found in the kidneys, has led to positive mid-stage results in patients with acute decompensated heart failure, and we hope to advance it with a new partner. Today, with our partner Biogen Idec, we're progressing studies of our anti-IL-2 receptor antibody daclizumab (marketed by Roche under the brand name Zenapax to prevent kidney transplant rejection), in patients with multiple sclerosis based on promising Phase 2 data just released in late February 2007.

We also recognize the tremendous potential of antibodies as targeted cancer therapies and are building a highly differentiated oncology portfolio. In partnership with Biogen Idec, we're studying volociximab, an antibody designed to stem the growth of tumors, in a number of solid tumors. Our earliest program, HuLuc63, may offer patients with multiple myeloma an innovative, targeted treatment option.

Meanwhile, our researchers are identifying the antibody candidates of tomorrow to support our goal of advancing a new monoclonal antibody into the clinic every year.

Imagine what we'll do next...



**“IN THESE PAST 15 YEARS I’VE
SEEN HOW PDL’S TECHNOLOGY
HAS AFFECTED THE LIVES OF
PATIENTS AND THEIR FAMILIES
AND I’M LOOKING FORWARD
TO THE NEXT DECADE, TO SEE
HOW MANY MORE LIVES OUR
RESEARCH WILL TOUCH.”**

FINANCIAL REPORT

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SELECTED FINANCIAL DATA

Consolidated Statements of Operations Data:

(In thousands, except per share data)	Years Ended December 31,				
	2006	2005	2004	2003	2002
Revenues:					
Product sales	\$ 165,701	\$ 122,106	\$ —	\$ —	\$ —
Royalties	184,277	130,068	83,807	52,704	40,421
License, collaboration and other	64,792	28,395	12,217	13,982	5,952
Total revenues	414,770	280,569	96,024	66,686	46,373
Costs and expenses:					
Cost of product sales	86,292	60,257	—	—	—
Research and development	260,660	172,039	122,563	82,732	57,978
Selling, general and administrative	120,856	82,386	31,806	27,613	18,373
Acquired in-process research and development ⁽¹⁾	—	79,417	—	85,993	—
Other acquisition-related charges ⁽²⁾	6,199	20,349	—	—	—
Asset impairment charges ⁽³⁾	74,650	31,269	—	—	—
Total costs and expenses	548,657	445,717	154,369	196,338	76,351
Operating loss	(133,887)	(165,148)	(58,345)	(129,652)	(29,978)
Interest and other income, net	17,704	9,616	10,212	9,831	25,978
Interest expense	(13,070)	(10,177)	(5,028)	(9,770)	(9,146)
Impairment loss on investment	—	—	—	(150)	(1,366)
Loss before income taxes	(129,253)	(165,709)	(53,161)	(129,741)	(14,512)
Income tax expense	787	868	80	73	42
Net loss	\$ (130,020)	\$ (166,577)	\$ (53,241)	\$ (129,814)	\$ (14,554)
Net loss per basic and diluted share	\$ (1.14)	\$ (1.60)	\$ (0.56)	\$ (1.40)	\$ (0.16)
Shares used in computation of net loss per basic and diluted share	113,571	104,326	94,982	92,478	88,865

Consolidated Balance Sheet Data:

(In thousands)	December 31,				
	2006	2005	2004	2003	2002
Cash, cash equivalents, marketable securities and restricted investments	\$ 426,285	\$ 333,922	\$397,080	\$ 504,993	\$ 606,410
Working capital	274,037	307,302	356,660	467,248	599,215
Total assets	1,141,893	1,163,154	713,732	742,030	717,818
Long-term obligations, less current portion	537,527	507,294	257,768	258,627	158,426
Accumulated deficit	(570,129)	(440,109)	(273,532)	(220,291)	(90,477)
Total stockholders' equity	487,541	526,065	412,510	448,331	544,766

Certain reclassifications of previously reported amounts have been made to conform to the presentation in the Consolidated Statement of Operations and Consolidated Balance Sheets for the years ended December 31, 2002 through 2006.

(1) Represents acquired in-process research and development. The amount for 2003 relates to the Eos acquisition and the purchase of certain technology from Roche that had not yet achieved technological feasibility. The amount for 2005 relates to the ESP Pharma acquisition. For a description of these charges, see Notes 1 and 5 to the Consolidated Financial Statements.

(2) Represents product sales returns, accounts receivable allowances and other liabilities related to ESP Pharma operations prior to our acquisition of the business and sales returns of *Retavase* product from sales made prior to our acquisition of the rights to the *Retavase* product in March 2005. See Notes 1, 5 and 6 to the Consolidated Financial Statements.

(3) Represents the impairment of certain intangible assets, including product rights and a reversion right. For a description of these charges, see Note 10 to the Consolidated Financial Statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This report includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities and Exchange Act of 1934, as amended. All statements other than statements of historical facts are "forward looking statements" for purposes of these provisions, including any projections of earnings, revenues or other financial items, any statements of the plans and objectives of management for future operations, any statements concerning proposed new products or licensing or collaborative arrangements, any statements regarding future economic conditions or performance, and any statement of assumptions underlying any of the foregoing. In some cases, forward-looking statements can be identified by the use of terminology such as "may," "will," "expects," "plans," "anticipates," "estimates," "potential," or "continue" or the negative thereof or other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements contained in this report are reasonable, there can be no assurance that such expectations or any of the forward-looking statements will prove to be correct, and actual results could differ materially from those projected or assumed in the forward-looking statements. Our future financial condition and results of operations, as well as any forward-looking statements, are subject to inherent risks and uncertainties, including but not limited to the risk factors set forth below, and for the reasons described elsewhere in this report. All forward-looking statements and reasons why results may differ included in this report are made as of the date hereof, and we assume no obligation to update these forward-looking statements or reasons why actual results might differ.

OVERVIEW

We are a biopharmaceutical company focused on discovering, developing and commercializing innovative therapies for severe or life-threatening illnesses. We currently market and sell products in the acute-care hospital setting in the United States and Canada. We also receive royalties and other revenues through licensing agreements with numerous biotechnology and pharmaceutical companies based on our proprietary antibody humanization technology platform. These licensing agreements have contributed to the development by our licensees of nine marketed products. We currently have several investigational compounds in clinical development for severe or life-threatening diseases, and we have entered into collaborations with other pharmaceutical or biotechnology companies for the joint development, manufacture and commercialization of certain of these compounds. Our research platform is focused on the discovery and development of antibodies for the treatment of cancer and autoimmune diseases.

We continue to evolve from a company dependent on licensing activities, development arrangements, humanization services and royalties as the primary sources of revenues to a commercial enterprise that ultimately derives the majority of its revenues from sales of proprietary products. The key elements of our strategy include continuing to build our acute-care, hospital-focused commercial organization and developing novel, proprietary products by leveraging our antibody humanization platform and pursuing corporate development activities:

- *Acute-care focused commercial organization.* Our hospital sales force specializes in the acute-care setting and currently markets our *Cardene IV*, *Retavase* and *IV Busulfex* products to nearly 1,800 hospitals in the United States. In the hospital setting, our sales force focuses its efforts in the cardiac, neurological and intensive care units as well as in emergency departments.
- *Development of proprietary drugs.* Our aim is to develop antibody- or other protein-based products through our own research and development efforts, as well as to selectively and opportunistically license proprietary therapeutic candidates from other companies. Our current stated aim is to submit to the FDA, on average, one new IND per calendar year, and augment this pipeline genera-

tion through additional in-licensing at various stages of development. Our internal research and development efforts are focused primarily on novel antibodies for the treatment of cancer and autoimmune diseases. Our goal is to market our hospital-focused products in North America. However, certain of our products in development address indications that require specific expertise or large development and marketing efforts, such as heart failure, multiple sclerosis (MS), respiratory diseases and some oncology indications, and our strategy for those products is to seek appropriate partners with global development, manufacturing and commercialization capabilities.

We were organized as a Delaware corporation in 1986 under the name Protein Design Labs, Inc. In 2006, we changed our name to PDL BioPharma, Inc. to better reflect our status as a commercial biopharmaceutical enterprise.

SUMMARY OF 2006 FINANCIAL RESULTS

During 2006, we experienced significant growth from both commercial products and licensing royalties, while investing in the development of new products both alone and through development collaborations. We completed our first full year as a commercial biopharmaceutical company following our acquisitions of ESP Pharma and the rights to the *Retavase* product in March 2005, which, along with the growth in our royalty revenues, enabled us to generate positive net cash flow from operations in 2006 for the second straight year.

Our total revenues for 2006 were \$414.8 million, a 48% increase from \$280.6 million in 2005. This revenue growth was driven by increases in royalties from our licensees, sales of our marketed products, and license, collaboration and other revenues. Of the total revenues we generated in 2006, approximately 44% was from royalty payments we received, 40% was from the sale of our marketed products and 16% was from license, collaboration and other revenues, compared to 46%, 44%, and 10%, respectively, in 2005. During 2006, royalty revenues from our antibody humanization technology licenses grew 43% from the previous year, which reflects the growing importance of antibody therapeutics in the treatment of diverse diseases, such as cancer, viral infections, asthma and eye disorders. The increase in net product sales was primarily attributable to the growth of the *Cardene IV* product, our most significant marketed product in terms of overall contribution to our net product sales and rate of growth. Also, because we first acquired commercial products in late March 2005, the comparable 2005 period included net product sales for only approximately nine months, as compared to 12 months of sales for the 2006 period. The increase in license, collaboration and other revenues was principally attributable to the recognition of \$20.5 million of previously deferred revenue during the third and fourth quarters of 2006 due to Roche's election to discontinue its co-development of daclizumab for asthma and transplant maintenance indications in the second half of 2006, and the recognition of a \$5.0 million milestone payment related to our co-development collaboration with Roche for daclizumab in treating asthma in the fourth quarter of 2006.

Our total costs and expenses in 2006 increased \$102.9 million compared to 2005 as we continued to expand our research, development, manufacturing, sales and marketing capabilities. In addition, our sales and marketing costs increased during the year as 2006 represented our first full year of commercial operations. In 2006, total costs and expenses included asset impairment charges of \$74.7 million primarily related to our *Retavase* intangible assets, and in 2005, total costs and expenses included acquired in-process research and development and asset impairment charges of \$79.4 million and \$31.3 million, respectively.

Our net loss for 2006 was \$130.0 million, compared to \$166.6 million in 2005. Net cash provided by operating activities in 2006 was \$78.8 million compared to \$31.6 million in 2005. At December 31, 2006, we had cash, cash equivalents, marketable securities and restricted cash and investments

of \$426.3 million, compared to \$333.9 million at December 31, 2005. As of December 31, 2006, we had \$674.4 million in total liabilities outstanding, which included \$500.0 million in convertible notes, \$250.0 million of which are callable in each of 2008 and 2010 and due in 2023 and 2012, respectively.

We expect that in the foreseeable future, our revenue growth will be generated primarily by product sales, principally *Cardene* product sales, and royalties. We expect our total costs and expenses to continue to grow as we continue to identify, develop and manufacture our potential products, to invest in research, to expand our development, marketing and manufacturing capabilities and to sell our products. Our expectations regarding the growth of licensing and collaboration revenues as well as our research and development expenses could be impacted significantly depending on the timing and structure of any collaboration or partnering transaction we may enter into in the future and on decisions by us and our partners regarding development programs in existing or future collaborations.

MAJOR DEVELOPMENTS IN 2006

In addition to the growth from our commercial products and licensing royalties, the events noted below affected our financial results and operations during 2006 or otherwise affected our business prospects:

- In July 2006, we entered into agreements to lease two buildings with a total of approximately 450,000 square feet of space located in Redwood City, California, to serve as our future corporate headquarters.
- Also in July 2006, we began manufacturing products for use in clinical trials in our manufacturing facility in Brooklyn Park, Minnesota. The facility also has the ability and capacity to manufacture products on a commercial-scale.
- In early August 2006, we announced that the Phase 3 study of terlipressin did not meet its primary endpoint of reversing type 1 hepatorenal syndrome compared to placebo. In December 2006, following a meeting among representatives of FDA, Orphan Therapeutics, LLC ("Orphan") and the Company regarding the outcome of the Phase 3 trial of terlipressin, we and Orphan mutually agreed to terminate the agreement under which we held exclusive marketing, sales and distribution rights to terlipressin, and the rights we previously held under this collaboration agreement reverted back to Orphan effective as of December 16, 2006.
- In late August 2006 as a result of a portfolio review, Roche elected to discontinue the co-development and commercialization of daclizumab in asthma and, in November 2006, after another portfolio review, Roche elected to discontinue the co-development and commercialization of daclizumab in organ transplant patients on longer-term maintenance therapy (transplant maintenance). We are seeking a partnership for the development of daclizumab in the asthma indication and are in the process of considering appropriate options for the daclizumab transplant maintenance program.
- In September 2006, we acquired various *Cardene* product-related rights from Roche to solidify our *Cardene* brand franchise in the United States.

Despite the discontinuation of the development of terlipressin and the termination of our collaboration with Roche, our pipeline continues to evolve and focus on our core antibody programs, which include the Nuvion antibody, daclizumab, volociximab and our newest humanized antibody to enter the clinic, HuLuc63. We continue to develop the Nuvion antibody and HuLuc63 on our own, but maintain a collaboration agreement with Biogen Idec for the joint development, manufacture and commercialization of volociximab and daclizumab in multiple sclerosis (MS).

We also continue to seek a partner for the continued development of ularitide, our natriuretic peptide product. Given the large and complex Phase 3 trials needed to bring ularitide successfully to market in the EU, we decided to seek a large, global partner with expertise in the cardiovascular arena for this program. Based on partnering discussions, potential partners would want to have active involvement in the registration program for ularitide. As such, we decided to delay these Phase 3 trials of ularitide until such time that we have a partner for ularitide. In parallel, we continue to move forward with a Phase 1 trial of ularitide in the United States. Our delay of the European-focused Phase 3 trials of ularitide will not affect the timing of a U.S.-based dose-ranging Phase 1 study to define dose-limiting toxicity, and we plan to commence that trial in early 2007.

ECONOMIC AND INDUSTRY-WIDE FACTORS

Various economic and industry-wide factors are relevant to us and could affect our business, including the factors set forth below.

- Our business will depend in significant part on our ability to develop and commercialize innovative new drugs. Drug development, however, is highly uncertain and very expensive, typically requiring tens to hundreds of millions invested in research, development and manufacturing elements. Identifying drug candidates to study in clinical trials requires significant investment and may take several years. In addition, the clinical trial process for drug candidates is usually lengthy, expensive and subject to high rates of failure throughout the development process. As a result, a majority of the clinical trial programs for drug candidates are terminated prior to applying for regulatory approval. Even if a drug receives FDA or other regulatory approval, such approval could be conditioned on the need to conduct additional trials, or we could be required to or voluntarily decide to suspend marketing of a drug as a result of safety or other events.
- Our industry is subject to extensive government regulation, and we must make significant expenditures to comply with these regulations. For example, the FDA regulates, among other things, the development, testing, research, manufacture, safety, efficacy, record-keeping, labeling, storage, approval, quality control, adverse event reporting, advertising, promotions, sale and distribution of our products. The development and marketing of our products outside of the United States is subject to similar extensive regulation by foreign governments, which regulations are not harmonized with the regulations of the United States.
- The manufacture of drugs and antibodies for use as therapeutics in compliance with regulatory requirements is complex, time-consuming and expensive. If we are unable to manufacture product or product candidates in accordance with FDA and European good manufacturing practices, we may not be able to obtain or retain regulatory approval for our products. We do not have experience in manufacturing commercial supplies of our potential products, nor do we currently have sufficient facilities to manufacture all of our potential products on a commercial scale, and we are currently reliant on third-party manufacturers for all of our formulated and fully-packaged final products.
- Our business success is dependent in significant part on our success in establishing intellectual property rights, either internally or through in-license of third-party intellectual property rights, and protecting our intellectual property rights. If we are unable to protect our intellectual property, we may not be able to compete successfully and our sales and royalty revenues and operating results would be adversely affected. Our pending patent applications may not result in the issuance of valid patents or our issued patents may not provide competitive advantages or may be reduced in scope. Proceedings to protect intellectual property rights are expensive, can, and have, continued over many years and could result in a significant reduction in the scope or invalidation of our patents, which could adversely affect our results of operations.

- To be successful, we must attract and retain qualified clinical, manufacturing, commercial, scientific and management personnel. We face significant competition for experienced personnel and continue to focus on hiring and retaining key personnel.

See also Item 1A "Risk Factors" of this Annual Report for additional information on these economic and industry-wide and other factors and the impact they could have on our business and results of operations.

CRITICAL ACCOUNTING POLICIES AND THE USE OF ESTIMATES

The preparation of our financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in our financial statements and accompanying notes. Actual results could differ materially from those estimates. The items in our financial statements requiring significant estimates and judgments are as follows:

Revenue Recognition

We recognize revenues from product sales, net of estimated allowances for cash discounts, product returns, chargebacks, rebates, and wholesaler rebates. We recognize revenues from product sales when there is persuasive evidence that an arrangement exists, title passes, the price is fixed and determinable, and collectibility is reasonably assured.

We currently recognize revenues resulting from the licensing and use of our technology and from services we sometimes perform in connection with the licensed technology. These revenues are typically derived from our proprietary patent portfolio covering the development, use, sale and importation of humanized antibodies.

We enter into patent license, collaboration and humanization agreements that may contain multiple elements, such as upfront license fees, reimbursement of research and development expenses, milestones related to the achievement of particular stages in product development and royalties. As a result, significant contract interpretation is sometimes required to determine the appropriate accounting, including whether the deliverables specified in a multiple-element arrangement should be treated as separate units of accounting under Emerging Issues Task Force Issue No. 00-21, "Revenue Arrangements with Multiple Deliverables," for revenue recognition purposes and, if so, how the aggregate contract value should be allocated among the deliverable elements and when to recognize revenue for each element under Staff Accounting Bulletin No. 104, "Revenue Recognition."

We recognize revenues for delivered elements only when the fair values of undelivered elements are known, when the associated earnings process is complete and, to the extent the milestone amount relates to our performance obligation, when our licensee confirms that we have met the requirements under the terms of the agreement and when payment is reasonably assured. Changes in the allocation of the contract value between deliverable elements might impact the timing of revenue recognition, but in any event, would not change the total revenues recognized on the contract. For example, we did not establish fair value for either the delivered or the undelivered elements of the Roche Co-Development Agreement or the Collaboration Agreement with Biogen Idec (collectively, the Agreements). Accordingly, we are recognizing the upfront license fees, milestone payments and the reimbursement of research and development expenses for each of the Agreements as a single unit of accounting over their respective terms as services are provided. If we had determined that fair value existed for the undelivered elements under either or both of the Agreements, we would have recognized the upfront license fees when they became due to us.

In addition, we occasionally enter into non-monetary transactions in connection with our patent licensing arrangements. Management must use estimates and judgments when considering the fair value of the technology rights acquired and the patent licenses granted under these arrangements. When available, the fair value of the non-monetary transaction is based on vendor-specific objective evidence of fair value of each significant element of the patent license agreement. Otherwise, management uses other methods of estimating fair value, such as current pricing information available to us. Therefore, the fair value of the technology right(s) acquired from the licensee is typically based on the fair value of the patent license and other consideration we exchange with the licensee.

Sales Allowances and Rebate Accruals

We record reductions to product sales for estimated returns of products sold by us for chargebacks, wholesaler rebates, government rebate programs, such as Medicaid reimbursements, and for customer incentives, such as cash discounts for prompt payment. Estimates for chargebacks, government rebate programs and cash discounts are based on contractual terms, historical utilization rates and expectations regarding future utilization rates for these programs. Estimates for wholesaler rebates are based on a certain percentage of sales per wholesaler contract terms. Estimates for product returns are based on an on-going analysis of industry and our products' historical return patterns, monitoring the feedback that we receive from our sales force regarding customer use and satisfaction, reviewing channel inventory data available to us and reviewing third-party data purchased in order to monitor the sell-through of our products. Further, we monitor the activities and clinical trials of our key competitors to assess the potential impact on our future sales and return expectations.

If conditions or other circumstances change for any of the markets in which we compete, we may take actions to revise our product return estimates or we may offer additional customer incentives. These revisions could result in an incremental reduction of revenues at the time the return estimate is changed or new incentives are offered. For example, in June 2006, based on product returns experienced in the quarter, additional visibility into channel inventory levels and activity and enhancements made to our estimation process, we changed our estimates for product sales returns to better reflect the projected future level of returns. The effect of this change in estimate was to reduce product sales, net, in June 2006 by approximately \$5.6 million, which increased net loss per basic and diluted share by approximately \$0.05 for the year ended December 31, 2006. Accounts receivable allowances for chargebacks, wholesaler rebates and product returns, as well as rebate accruals, require substantial judgment. Actual results have differed in the past, and may differ in the future, from our estimates and could impact our earnings in any period during which an adjustment is made.

We also maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. We base this allowance on our analysis of several factors, including contractual payment terms, historical payment patterns of our customers and individual customer circumstances, an analysis of days sales outstanding by customer and geographic region, and a review of the local economic environment and its potential impact on government funding and reimbursement practices. If the financial condition of our customers or the economic environment in which they operate were to deteriorate, resulting in an inability to make payments, additional allowances may be required. We believe that the allowance for doubtful accounts is adequate to cover anticipated losses under current conditions; however, significant deterioration in any of the above factors could materially change these expectations and result in an increase to our allowance for doubtful accounts.

Clinical Trial Expenses

We base our cost accruals for clinical trials on estimates of the services received and efforts expended pursuant to contracts with numerous clinical trial centers and clinical research organizations (CROs). In the normal course of business, we contract with third parties to perform various clinical trial activities in the ongoing development of potential drugs. The financial terms of these agreements vary from contract to contract, are subject to negotiation and may result in uneven payment flows. Payments under the contracts depend on factors such as the achievement of certain events, the successful accrual of patients or the completion of portions of the clinical trial or similar conditions. The objective of our accrual policy is to match the recording of expenses in our financial statements to the actual services received and efforts expended. As such, we recognize direct expenses related to each patient enrolled in a clinical trial on an estimated cost-per-patient basis as services are performed. In addition to considering information from our clinical operations group regarding the status of our clinical trials, we rely on information from CROs, such as estimated costs per patient, to calculate our accrual for direct clinical expenses at the end of each reporting period. For indirect expenses, which relate to site and other administrative costs to manage our clinical trials, we rely on information provided by the CRO, including costs incurred by the CRO as of a particular reporting date, to calculate our indirect clinical expenses. In the event of early termination of a clinical trial, we accrue and recognize expenses in an amount based on our estimate of the remaining non-cancelable obligations associated with the winding down of the clinical trial, which we confirm directly with the CRO. Our estimates and assumptions could differ significantly from the amounts that we actually may incur.

Goodwill and Other Intangible Assets

The valuation in connection with the initial purchase and the ongoing evaluation for impairment of goodwill and other intangible assets require significant management estimates and judgment. The value ascribed to each asset requires management estimates and judgment as to expectations for various products and business strategies. For example, we estimate future probability-adjusted cash flows and certain discount rates as well as assumed commercialization dates for future potential products. These estimations affect the allocation between charges to acquired in-process research and development and capitalization of intangible assets. If any of the significant assumptions differ from the estimates and judgments used in the purchase price allocation, this could result in different valuations for intangible assets.

Once the values for intangible assets are established, we must test intangible assets with definite useful lives for impairment in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" (SFAS 144). When we conduct our impairment tests for intangibles, factors that are considered important in determining whether impairment might exist include significant changes in our underlying business and product candidates or other factors specific to each asset being evaluated. Any changes in key assumptions about the business and its prospects, or changes in market conditions or other externalities, could result in an impairment charge and such a charge could have a material adverse effect on our consolidated results of operations. For example, during the fourth quarter of 2006, in connection with the negotiation of an amended supply agreement for the manufacture of *Retavase* product in December 2006, we determined that indicators existed that suggested our *Retavase* product rights intangible assets could be impaired. As such, we tested these intangible assets for recoverability under SFAS 144 and determined that the carrying value of our *Retavase* product rights was impaired. As a result, we recognized an impairment charge of \$72.1 million. To calculate the discounted future cash flows, we used a discount rate of 15% in our impairment analysis; had we used a discount rate that differed by 5% either higher or lower than 15%, the charge would have been higher by \$2.3 million or lower by \$3.2 million, respectively.

Employee Stock-Based Compensation—Adoption of SFAS 123 (R)

On January 1, 2006, we began accounting for employee stock-based compensation in accordance with SFAS 123(R). Under the provisions of SFAS 123(R), we estimate the fair value of our employee stock awards at the date of grant using the Black-Scholes option-pricing model, which requires the use of certain subjective assumptions. The most significant of these assumptions are our estimates of the expected volatility of the market price of our stock and the expected term of the award. When establishing an estimate of the expected term of an award, we consider the vesting period for the award, our recent historical experience of employee stock option exercises (including forfeitures), the expected volatility, and a comparison to relevant peer group data. As required under the accounting rules, we review our valuation assumptions at each grant date and, as a result, our valuation assumptions used to value employee stock-based awards granted in future periods may change.

Further, SFAS 123(R) requires that employee stock-based compensation costs be recognized over the requisite service period, or the vesting period, in a manner similar to all other forms of compensation paid to employees. Accordingly, in 2006 we recognized employee stock-based compensation as part of our operating expenses and allocated \$13.5 million to research and development expenses and \$9.8 million to selling, general and administrative expenses, and we capitalized \$75,000 of employee stock-based compensation costs in inventory as a cost of production. All of the products sold during 2006 were manufactured in previous periods when we did not include employee stock-based compensation expense in our production costs and, therefore, during 2006 we did not record any employee stock-based compensation expense as a component of cost of sales. The allocation of employee stock-based compensation costs to each operating expense line and to inventory are estimated based on specific employee headcount information at each grant date and revised, if necessary, in future periods if actual employee headcount information differs materially from those estimates. As a result, the amount of employee stock-based compensation costs we recognize in each operating expense category and capitalize in inventory in future periods may differ significantly from what we have recorded in the current period. As of December 31, 2006, total compensation cost related to unvested stock options not yet recognized was \$41.1 million, which is expected to be allocated to expense and production costs over a weighted-average period of 2.8 years.

At this time, we do not include SFAS 123(R) employee stock-based compensation as a shared expense in our collaborations. Therefore, stock-based compensation expense has not affected license, collaboration and other revenues.

RESULTS OF OPERATIONS

Years ended December 31, 2006, 2005 and 2004

(In thousands)	Years Ended December 31,			Annual Percent Change	
	2006	2005	2004	2006 / 2005	2005 / 2004
Revenues					
Product sales, net	\$ 165,701	\$ 122,106*	\$ —	36%	**
Royalties	184,277	130,068	83,807	42%	55%
License, collaboration and other	64,792	28,395	12,217	128%	132%
Total Revenues	\$ 414,770	\$ 280,569	\$ 96,024	48%	192%

* Represents net product sales generated during the nine-month period since our acquisitions of ESP Pharma and rights to the *Retavase* product on March 23, 2005.

** Not presented as we did not sell products prior to 2005.

(In thousands)	Years Ended December 31,		Annual Percent Change
	2006	2005*	2006/2005
<i>Cardene</i>	\$ 109,689	\$ 62,143	77%
<i>Retavase</i>	30,833	32,715	-6%
<i>IV Busulfex</i>	24,062	17,417	38%
Total marketed products	164,584	112,275	47%
Off-patent brands	1,117	9,831	-89%
Total revenues from product sales, net	\$ 165,701	\$ 122,106	36%

Net product sales of *Cardene*, *Busulfex* and *Retavase* products, our currently marketed products, increased \$52.3 million, or 47%, for the year ended December 31, 2006 compared to 2005. This \$52.3 million increase was primarily attributable to increases in sales of our *Cardene IV* product and, to a lesser degree, our *IV Busulfex* product, which were partially offset by a decline in *Retavase* product sales volumes as well as a \$5.6 million charge related to a change in estimate for our product returns reserve that occurred in the second quarter of 2006. The increase in product sales volumes of our *Cardene IV* and *IV Busulfex* products was due primarily to the fact that we had nearly three additional months of sales in 2006 as compared to the comparable period in 2005, because we first acquired commercial products in late March 2005. Therefore, net product sales in 2005 included sales for only approximately nine months as compared to 12 months of sales for the 2006 period. The increase was also attributable to increases in *Cardene IV* product sales volumes in the second, third and fourth quarters of 2006 compared to the same periods in 2005. We expect net sales of our currently marketed products, as a group, will continue to increase, principally driven by expected *Cardene* product sales growth.

The increase in net product sales for the year ended December 31, 2005 from the comparable period in 2004 is due to the acquisition of marketed products in connection with the acquisitions in March 2005 of ESP Pharma and the rights to the *Retavase* product, both of which closed on March 23, 2005.

Cardene

Net product sales of our *Cardene* product increased by \$47.5 million, or 77%, in 2006 from 2005. In addition to the fact that the 2006 period included 12 months of sales, while the 2005 period included only approximately nine months, we believe this increase was primarily due to an increase in our market share, which increased the sales volume of our *Cardene IV* product, and, to a lesser extent, higher average per unit sales prices due to the increase in the price of our *Cardene IV* product in January 2006. Additionally, we recognized *Cardene SR* net product sales of \$1.0 million since our acquisition of the product in September 2006. We expect our market share of our *Cardene IV* product to continue to increase and that growth in sales of our *Cardene IV* product will be the primary driver of our anticipated product sales growth in the foreseeable future.

The increase in net product sales of our *Cardene* product in 2005 from 2004 is due to the acquisition of this marketed product in connection with the acquisition of ESP Pharma, which closed on March 23, 2005.

Retavase

Net product sales of our *Retavase* product decreased by \$1.9 million, or 6%, from 2005 to 2006, notwithstanding the fact that the 2006 period included 12 months of sales and the 2005 period

included only nine months of sales. This decrease was primarily due to a reduction in sales volume as a result of the decline of the thrombolytics market because of physicians' increased use of emergency surgical procedures to treat AMI. We expect that this market will continue to decline in the foreseeable future. Despite the continuing decline of the thrombolytics market in which the *Retavase* product competes, we believe that opportunities exist for us to expand our market share through focused sales and promotional efforts. This increase in market share may, or may not, result in an increased volume of sales. We did not institute a price increase for our *Retavase* product in 2006, and the competitiveness of the market for thrombolytics may limit our ability to obtain price increases in the future.

The increase in net product sales of the *Retavase* product in 2005 from 2004 is due to the acquisition of our rights to *Retavase*, which closed on March 23, 2005.

IV Busulfex

Net product sales of our *IV Busulfex* product increased by \$6.6 million, or 38%, in 2006 from 2005. As discussed above, this increase was primarily due to the fact that the 2006 period included 12 months of sales while the 2005 period included only approximately nine months and, to a lesser extent, a price increase for our *IV Busulfex* product that was effective in January 2006. We expect *IV Busulfex* net product sales to increase in the future as we expand our international sales through our distribution partners.

The increase in net product sales of our *IV Busulfex* product in 2005 from 2004 is due to the acquisition of this marketed product in connection with the acquisition of ESP Pharma, which closed on March 23, 2005.

Off-Patent Products

Sales of our off-patent products in 2006 consisted of net product sales of *Sectral*, *Ismo* and *Tenex* products as compared to net product sales of *Declomycin*, *Sectral*, *Ismo* and *Tenex* products in 2005. We divested all of our off-patent products in the first quarter of 2006.

Royalties

Nearly all of the royalty revenues we receive are received under agreements we have entered into for the license of rights under our Queen patents. In 2006, our royalty revenues were principally from revenue on the sale of the following products: Genentech's *Avastin*, *Herceptin*, *Xolair*, *Raptiva* and *Lucentis* antibodies; MedImmune's *Synagis* antibody; Wyeth's *Mylotarg* antibody and Elan's *Tysabri* product. Genentech launched the *Lucentis* antibody in the second quarter of 2006 and we began receiving royalties in the third quarter of 2006. The *Tysabri* antibody was re-introduced to the market in the third quarter of 2006 and we began receiving royalties again in the fourth quarter of 2006.

Under most of the agreements for the license of rights under our Queen patents, we receive a flat-rate royalty based upon our licensees' net sales of covered products. Royalty payments are generally due one quarter in arrears; that is, generally in the second month of the quarter after the licensee has sold the royalty-bearing product. Our master patent license agreement with Genentech, however, provides for a tiered royalty structure under which the royalty rate Genentech must pay on royalty-bearing products sold in the United States or manufactured in the United States and sold anywhere (U.S.-based Sales) in a given calendar year decreases on incremental U.S.-based Sales above several net sales thresholds. As a result, Genentech's average annual royalty rate will decline as Genentech's U.S.-based Sales increase. Because we receive royalties in arrears, the average royalty rate for the payments we receive from Genentech in the second calendar quarter—which would be for Genentech's sales from the first calendar quarter—will be higher than the average royalty rate for following quarters

and will be lowest in the first calendar quarter when more of Genentech's U.S.-based Sales bear royalties at lower royalty rates.

Royalties from licensed product sales exceeding more than 10% of our total royalty revenues are set forth below (by licensee and product, as a percentage of total royalty revenue):

Licensee	Product Name	Years Ended December 31,		
		2006	2005	2004
Genentech	<i>Avastin</i>	29%	24%	13%
Genentech	<i>Herceptin</i>	42%	34%	38%
MedImmune	<i>Synagis</i>	18%	25%	34%

Royalty revenues increased by \$54.2 million, or 42%, in 2006 from 2005. This increase was primarily due to higher reported product sales of the *Avastin* and *Herceptin* antibodies, which are marketed by Genentech, and was offset partially by the elimination of royalties from product sales of the *Zenapax* antibody, which is marketed by Roche, beginning in the second quarter of 2006. In 2005, the increase was primarily due to a 53% increase in combined *Herceptin* and *Avastin* antibody sales reported by Genentech and *Synagis* antibody sales reported by MedImmune.

We expect that in 2007, we will continue to experience aggregate royalty revenue growth based on the assumed continued growth in aggregate product sales underlying our royalty revenues. Genentech launched the *Lucentis* antibody in June 2006 and the *Tysabri* antibody was reintroduced to the market in July 2006, but it is too early to determine the significance of the impact on our future royalty revenues. Further, we expect to continue to experience quarterly fluctuations in royalty revenues due to the seasonality of sales of *Synagis* antibody, which results in higher royalty revenues reported to us in the first and second quarters of the year as compared to the third and fourth quarters. With respect to *Zenapax* antibody, as per the terms of our Second Amended and Restated Worldwide Agreement with Roche, Roche will pay us royalties at a reduced rate only once *Zenapax* product sales have reached a certain threshold, and we do not expect to receive royalty revenues from Roche's sales of *Zenapax* antibody going forward.

License, Collaboration and Other Revenues

(In thousands)	Years Ended December 31,			Annual Percent Change	
	2006	2005	2004	2006 / 2005	2005 / 2004
License, Collaboration and Other Revenues					
License and milestone from collaborations	\$ 29,764	\$ 9,395	\$ 611	217%	1438%
R&D services from collaborations	29,093	10,607	3,134	174%	238%
Other	5,935	8,393	8,472	-29%	-1%
Total License, collaboration and other revenues	\$ 64,792	\$ 28,395	\$ 12,217	128%	132%

Total license, collaboration and other revenues recognized in 2006, 2005 and 2004 consisted of upfront licensing and patent rights fees, milestone payments related to licensed technology, license maintenance fees and revenues recognized under our collaboration agreements.

Total license, collaboration and other revenues increased \$36.4 million in 2006 from 2005 primarily due to the recognition of \$23.8 million as a result of the discontinuation of our co-development collaboration with Roche for daclizumab in treating asthma (the Asthma Collaboration) and an increase in

revenue recognized from our collaborations with Biogen Idec and Roche, which we entered into in August 2005 and October 2005, respectively. (Refer to the "Collaboration and Strategic Agreements" section of Part 1, Item 1 of this Annual Report for further details regarding our collaborations with Biogen Idec and Roche).

In August 2006, Roche elected to discontinue its involvement in the Asthma Collaboration. On that date, as we had no further obligations to Roche under this arrangement, we recognized approximately \$18.8 million in deferred license, collaboration and other revenues related to previously unearned amounts that we had received from Roche specifically related to the Asthma Collaboration. Of the \$18.8 million, \$15.2 million represented the previously unrecognized portion of the \$17.5 million upfront license fee that we received from Roche at the onset of the Asthma Collaboration, and \$3.6 million represented research and development expense reimbursements that we received from Roche during the term of the Asthma Collaboration, but that we had not yet recognized because the associated research and development services had not yet been completed. In November 2006, we earned and received from Roche a final \$5.0 million milestone payment under the Asthma Collaboration, which we recognized as license, collaboration and other revenues in the fourth quarter of 2006. Had the Asthma Collaboration not been discontinued, the \$18.8 million of deferred revenues and the \$5.0 million milestone payment would have been deferred to and recognized in future periods.

In November 2006, Roche notified us that it had elected to terminate the Roche Co-Development Agreement under which we were also co-developing daclizumab for transplant indications, with an emphasis on transplant maintenance (the Transplant Collaboration). As a result of the termination of the Asthma Collaboration and the termination of the Roche Co-Development Agreement, we will not receive any further milestone payments related to the Asthma Collaboration or the Transplant Collaboration, however, we will continue to recognize unearned amounts under the Transplant Collaboration through the date of the termination of the Roche Co-Development Agreement in May 2007. During the fourth quarter of 2006, we recognized approximately \$1.7 million in previously deferred revenues that otherwise would have been deferred to future periods had the termination not occurred.

Total license, collaboration and other revenues increased in 2005 from 2004 primarily due to the revenues recognized under our collaborations with Biogen Idec and Roche and timing of milestone achievement from our licensees, which is recognized when earned, partially offset by lower revenues generated from fewer patent licensing agreements in 2005 compared to 2004.

We expect quarterly fluctuations in total license, collaboration and other revenues depending on the level of services that we perform under our collaboration contracts during any particular period, the number of new contract arrangements we enter into and milestones achieved by us or by our licensees. A portion of the total license, collaboration and other revenues we expect to recognize in 2007 and future years will be based upon recognition over time of upfront license fees which were paid to us in 2005 and milestones that have been paid to us since or may be paid in the future. In addition, we continue to evaluate potential opportunities to partner certain programs or capabilities of our drug development, manufacturing and commercialization with other pharmaceutical or biotechnology companies and if we enter into other collaboration agreements in the future, our license, collaboration and other revenues would likely increase.

Costs and Expenses

(In thousands)	Years Ended December 31,			Annual Percent Change	
	2006	2005	2004	2006 / 2005	2005 / 2004
Costs and Expenses					
Cost of product sales	\$ 86,292	\$ 60,257	\$ —	43%	*
Research and development	260,660	172,039	122,563	52%	40%
Selling, general and administrative	120,856	82,386	31,806	47%	159%
Acquired in-process research and development	—	79,417	—	-100%	*
Other acquisition-related charges	6,199	20,349	—	-70%	*
Asset impairment charges	74,850	31,269	—	139%	*
Total costs and expenses	\$ 548,657	\$ 445,717	\$ 154,369	23%	189%

* Not presented as calculation is not meaningful.

Cost of Product Sales

Cost of product sales (COS) relates to our marketed products and consists primarily of cost of goods sold, royalty expenses and amortization of product rights related to the products acquired from ESP Pharma, the rights to the *Retavase* product, which we acquired from Centocor and re-launched in April 2005, and, beginning September 2006, the *Cardene* product-related rights that we acquired from Roche. The following table summarizes COS by component, as a percentage of products sales:

	Years Ended December 31,		
	2006	2005	2004
Cost of goods sold	13%	11%	*
Royalty expense	13%	9%	*
Amortization of intangibles	26%	29%	*
Cost of product sales	52%	49%	*

* Not presented as we did not sell products prior to 2005.

COS increased from \$60.3 million to \$86.3 million from 2005 to 2006, or approximately \$26.0 million. As a percentage of product sales, COS was 52% in 2006, compared to 49% in 2005. Amortization of product rights was \$43.1 million, or 26% of COS, in 2006, compared to \$35.4 million, or 29% of COS, in 2005.

In 2006, the increase in COS as a percentage of product sales was primarily due to a higher effective royalty rate related to sales of our *Cardene IV* product in 2006 as compared to the 2005 period and, to a lesser extent, *Retavase* product-related manufacturing and inventory costs as discussed below. This increase was partially offset by a more profitable product mix, particularly with respect to higher sales of our *Cardene IV* product, and lower manufacturing and inventory-related costs for our *IV Busulfex* and *Cardene* products when compared to the 2005 period. The decline in the amortization of intangibles as a percentage of product sales is due to the straight-line amortization of our product rights compared to an increase in product sales from the 2005 period.

During the first six months of 2006, our contract manufacturer for our *Retavase* product experienced excess costs related to manufacturing difficulties as a result of higher than expected batch failure rates. In connection with our efforts to resolve these difficulties and improve the manufacturing process, during the second quarter of 2006, we and the contract manufacturer agreed to temporarily cease

Retavase product manufacturing and run three batches under change order to extensively sample and analyze the process prior to making potential improvements. We also agreed to reimburse the contract manufacturer for certain costs incurred by them and additional costs that they were likely to incur in connection with the halt in manufacturing and related activities. In connection with this agreement, we recognized \$2.5 million in COS in the second quarter of 2006 to reflect our actual and accrued payments to this contract manufacturer.

In addition, during our year-end close process we were notified of a *Retavase* product lot stability testing failure. Accordingly, during the fourth quarter of 2006, we recognized a \$3.0 million charge in COS related to this lot, which has a high probability of being unsalable. We continue to work with our contract manufacturer to improve the *Retavase* product manufacturing process.

For *Cardene IV*, *IV Busulfex* and *Retavase* product sales, we are obligated to make royalty payments, generally based on a percentage of net product sales. In the case of *Cardene IV* product sales, the percentage of net product sales that we are obligated to pay within any calendar year declines as sales increase. As a result, we generally expect our COS as a percentage of product sales to decrease quarter-over-quarter in each calendar year, and then increase again at the beginning of the subsequent calendar year. Excluding the impact of these royalty payments, we expect continued quarter-to-quarter variability based on product mix changes and production results, acknowledging that there is always potential for an increase in COS if we have unforeseen manufacturing, contract manufacturing or inventory related issues. For our *Retavase* product, in connection with an amended supply agreement signed with our contract manufacturer during January 2007, we expect our future cost of goods sold as a percentage of product sales to increase.

Research and Development Expenses

Research and development expenses consist primarily of costs of personnel to support our research and development activities, milestone payments and technology licensing fees, costs of preclinical studies, costs of conducting our clinical trials, such as CRO costs and clinical investigator fees, monitoring costs, data management and drug supply costs, research and development funding provided to third parties and an allocation of facility and overhead, principally information technology, costs. Beginning with the first quarter of 2006, research and development costs also include stock-based compensation expense accounted for under SFAS 123(R) as a component of personnel-related costs. Total stock-based compensation expense recognized as research and development expenses, including amounts recognized under SFAS 123(R), was \$13.6 million in 2006. Our research and development costs have increased in each of the last two years as we have continued to invest to advance our product candidates into later stages of development and add new product candidates and to hire the necessary personnel to support these efforts.

The \$88.6 million increase in research and development expenses in 2006 compared to 2005 was primarily due to increases in personnel-related costs of \$34.7 million, facility-related costs of \$14.9 million, costs of \$11.5 million related to consulting services and research grants, external clinical development expenses for our major research and development projects of \$9.8 million, research and development licensing costs of \$5.9 million, \$5.6 million incurred in connection with our acquisition in September 2006 of certain *Cardene* product-related rights from Roche and information technology-related costs of \$3.8 million. These increases were partially offset by a decrease in production materials costs of \$4.3 million.

The \$49.5 million increase in research and development costs in 2005 compared to 2004 was primarily due to increases in personnel-related costs of \$19.4 million, clinical development expenses for our major research and development projects of \$14.8 million, facility-related costs of \$9.2 million, infor-

mation technology-related costs of \$8.0 million and production material costs of \$4.4 million. These increases were partially offset by decreases in contract manufacturing services of \$6.8 million.

We expect our research and development expenses to continue to increase as we advance our product candidates into later stages of development and add new product candidates, and such expenses may change unexpectedly due to changes in trial design, cancellation of projects, or initiation or in-licensing of new programs.

The table below summarizes the stage of development for each of our products in clinical development, including the research and development expenses recognized in connection with each product.

Product Candidate	Description/Indication	Phase of Development	Collaborator	Estimated Completion of Phase	Research and Development Expenses for the Years Ended December 31,		
					2006	2005	2004
(In thousands)							
Daclizumab ⁽¹⁾	Healthy Volunteer SC	Phase 1	Roche	Completed	\$ 52,939	\$ 37,908	\$ 30,444
	Asthma	Phase 2a	—	Completed			
	Multiple Sclerosis	Phase 2	Biogen Idec	2007			
Nuvion (visilizumab)	IV steroid-refractory ulcerative colitis	Phase 2/3	—	2007	55,914	28,209	21,407
	Crohn's Disease	Phase 2	—	2007			
Votociximab (M200)	Solid tumors	Phase 2	Biogen Idec	2008	23,338	27,588	20,574
Ularitide ⁽²⁾	Acute Decompensated Heart Failure	Phase 2	—	Completed	20,887	11,170	N/A
HuZAF (fontolizumab) ⁽³⁾	Rheumatoid Arthritis	Phase 2	Biogen Idec	Program Ceased	2,821	4,055	7,266
Other ⁽⁴⁾	Multiple programs	See note below	—	N/A	104,761	63,109	42,872
Total Research and Development Expenses					\$ 260,660	\$ 172,039	\$ 122,563

(1) The Roche Amended and Restated Co-Development and Commercialization Agreement provided that Roche would jointly develop and commercialize daclizumab for the treatment of asthma and transplant indications; however, in August 2006, Roche decided to first discontinue its involvement in the development of daclizumab in treating asthma and then later, in November 2006, elected to discontinue its co-development of daclizumab in transplant indications and terminate the Roche Co-Development Agreement effective in May 2007.

(2) We acquired worldwide development and commercialization rights to this product pursuant to our acquisition of ESP Pharma in the first quarter of 2005. We have been planning to initiate a two-stage, 3,300-patient Phase 3 trial in Europe; however, we have decided to delay the start of these trials pending a partnership for the ularitide program to better ensure the successful development of ularitide. This delay does not affect our planning and initiation of a Phase 1 trial in the United States.

(3) In July 2006, we and Biogen Idec jointly agreed to terminate further development of the HuZAF antibody in rheumatoid arthritis because the HuZAF antibody did not show positive results from the related Phase 2 trial that we conducted together with Biogen Idec. We and Biogen Idec do not currently have any plans for development of the HuZAF antibody in other indications. This Phase 2 trial is currently being completed.

(4) No other clinical product included in "other" constitutes more than 5% of the total research and development expenses for the periods presented. Also includes research and pre-clinical related expenses and expenses for terminated and out-licensed product candidates.

The information in the column labeled "Estimated Completion of Phase" is our current estimate of the timing of completion of product development phases. The actual timing of completion of those phases could differ materially from the estimates provided in the table. The clinical development portion of these programs may span as many as seven to 10 years, or longer, and any further estimation of completion dates or costs to complete would be highly speculative and subjective due to the numerous risks and uncertainties associated with developing biopharmaceutical products, including significant and changing government regulation, the uncertainty of future preclinical and clinical study results and uncertainties associated with process development and manufacturing as well as marketing. For a discussion of the risks and uncertainties associated with the timing of completing a product devel-

opment phase, see the "If our research efforts are not successful, we may not be able to effectively develop new products," "Clinical development is inherently uncertain and expensive, and costs may fluctuate unexpectedly," "We are subject to extensive government regulation, which requires us to invest significant amounts of resources in development, and we may not be able to obtain regulatory approvals, which are required for us to conduct clinical testing and commercialize our products," "Our clinical trial strategy may increase the risk of clinical trial difficulties," "If we do not attract and retain key employees, our business could be impaired," and "We may be unable to obtain or maintain regulatory approval for our products and the marketing and sale of our products could result in violations of law or regulations" sections of our Risk Factors.

Selling, General and Administrative Expenses

Selling, general and administrative expenses generally consist of costs of personnel, professional services, consulting and other expenses related to our selling and administrative functions and an allocation of facility and overhead, principally information technology, costs. Of total selling, general and administrative expenses for the year ended December 31, 2006, 57%, or \$68.8 million, related to sales and marketing expenses, compared to 59%, or \$48.3 million, for 2005. Beginning with the first quarter of 2006, selling, general and administrative costs also include stock-based compensation expense accounted for under SFAS 123(R) as a component of personnel-related costs. Total stock-based compensation expense recognized as selling, general and administrative expenses, including amounts recognized under SFAS 123(R), was \$10.0 million for the year ended December 31, 2006.

Selling, general and administrative expenses for the year ended December 31, 2006 increased \$38.5 million, or 47%, from 2005. This increase was primarily due to increases in personnel-related expenses of \$27.5 million, costs of \$10.5 million related to consulting services, a \$4.1 million payment to Wyeth in the first quarter of 2006 in consideration of Wyeth's consent to our transfer of rights to the off-patent products and facility-related expenses of \$3.0 million. These increases were partially offset by decreases in information technology-related costs of \$4.4 million. The majority of the increase in personnel-related expenses was attributable to the fact that the 2006 period included 12 months of operations during which we operated with the sales force and other personnel we added in connection with our acquisitions of ESP Pharma and the rights to the *Retavase* product in late March 2005, and the 2005 period included only approximately nine months of operations with these added personnel.

The increase in 2005 as compared to 2004 was primarily due to increased personnel-related expenses of approximately \$28.9 million resulting from the addition of sales force and other personnel in connection with our acquisitions of ESP Pharma and the rights to the *Retavase* product in late March 2005, outside services expenses of approximately \$25.9 million for advertising, market research and promotion materials and facility-related expenses of \$2.9 million, which were partially offset by lower information technology-related costs of \$8.0 million.

We expect that selling, general and administrative expenses will continue to increase in the near future as we operate our expanded sales force and support staff and initiate or continue promotional programs for our products.

Acquired In-Process Research and Development

In connection with our acquisitions of ESP Pharma in March 2005 and Eos Biotechnology, Inc. (Eos) in April 2003, we recognized charges for acquired in-process research and development of \$79.4 million in March 2005 and \$37.8 million in April 2003 due to incomplete research and development programs related to terlipressin and ularitide from ESP Pharma as well as volociximab (M200) and F200 from Eos that had not yet reached technological feasibility and had no alternative future use as of the respective acquisition dates.

In addition, during the fourth quarter of 2003, we recognized a charge to acquired in-process research and development totaling approximately \$48.2 million in connection with the amendment to our collaboration agreement with Roche in October 2003, pursuant to which we acquired exclusive world-wide rights to market, develop, manufacture and sell daclizumab (*Zenapax*) in all disease indications other than transplantation. The \$48.2 million charge relates to the rights to autoimmune indications for daclizumab that were then being developed and tested in clinical studies, specifically to treat asthma and ulcerative colitis.

A summary and the status of these programs at December 31, 2006, and of the value assigned and recognized as expense as of the acquisition date follows:

Program/Product Candidate	Description/Indication	Acquired from	Status of Program	Value Assigned on Acquisition Date (In thousands)
Tertipressin	A synthetic 12 amino acid peptide derived from the naturally occurring lysine-vasopressin for hepatorenal syndrome	ESP Pharma	As of December 2006, we relinquished our rights to this product candidate by terminating the agreement under which we held exclusive marketing, sales and distribution rights.	\$ 23,765
Ularitide	A synthetic form of the natriuretic peptide for the treatment of decompensated congestive heart failure	ESP Pharma	Phase 1 (US) anticipated to begin in 2007	<u>55,652</u>
			Total from ESP Pharma	<u>\$ 79,417</u>
Volociximab (M200, Anti- $\alpha_5\beta_1$ Integrin Antibody)	Function-blocking antibody that targets a specific integrin for solid tumors, including melanoma, pancreatic, and renal cell cancers	Eos	Phase 2 clinical trials ongoing	24,067
Ocular Neovascularization (F200, Anti- $\alpha_5\beta_1$ Integrin Antibody)	Fab fragment of Anti- $\alpha_5\beta_1$ Integrin Antibody for ocular indications, including age-related macular degeneration	Eos	No further development expected	<u>13,767</u>
			Total from Eos	<u>\$ 37,834</u>
Asthma and Ulcerative Colitis (daclizumab)		Roche	Phase 2 program advancement pending partnership for asthma and no further development expected for ulcerative colitis	\$ 48,200
			Total from Roche	<u>\$ 48,200</u>

Assumptions Underlying In-Process Research and Development Charges

We determined the values of the acquired in-process research and development from the ESP Pharma acquisition, the Eos acquisition and the Roche arrangement by estimating the related future probability-adjusted net cash flows, which we then discounted to present values using a discount rate of 14% for the ESP Pharma acquisition and 15% for both the Eos acquisition and the Roche arrangement. This discount rate is a significant assumption and is based on our estimated weighted-average cost of capital taking into account the risks associated with the projects acquired. We based the projected cash flows from such projects on estimates of revenues and operating profits related to such projects considering the stage of development of each potential product acquired, the time and resources needed to complete each product, the life of each potential commercialized product and associated risks, including the inherent difficulties and uncertainties in developing a drug compound and obtaining FDA and other regulatory approvals, and risks related to the viability of and potential alternative treatments in any future target markets. In determining the value of the acquired in-process research and development, the assumed commercialization dates used for the potential products as of the respective dates of acquisition ranged from 2007 to 2008 related to the ESP Pharma acquisition and the Roche arrangement and 2008 to 2009 related to the Eos acquisition.

Numerous risks and uncertainties exist with timely completion of development, including the uncertainty and timing of commencing human clinical trials and patient enrollment, as well as uncertainties related to the results of such studies, including interpretation of the data and obtaining FDA and other regulatory body approvals. The nature of the remaining efforts for completion of the acquired in-process research and development projects primarily consist of initiating clinical trials and studies, the cost, length and success of which are extremely difficult to determine. Feedback from regulatory authorities or results from clinical studies might require modifications or delays in later stage clinical trials or additional studies to be performed. The acquired products under development may never be successfully commercialized due to the uncertainties associated with the pricing of new pharmaceuticals and the fact that the cost of sales to produce these products in a commercial setting has not been determined. If these programs cannot be completed on a timely basis, then our prospects for future revenue growth would be adversely impacted.

Other Acquisition-related Charges

Other acquisition-related charges represent costs incurred that relate to ESP Pharma operations prior to our acquisition of ESP Pharma and sales returns of *Retavase* product from sales made prior to our acquisition of the rights to the *Retavase* product in March 2005. These costs primarily relate to product sales returns, but also include charges for uncollectible accounts receivable and other miscellaneous liabilities related to pre-acquisition ESP Pharma operations. As the product sales returns directly relate to operations prior to our acquisitions of ESP Pharma and the rights to the *Retavase* product, we recognize them as operating expenses rather than as a reduction to product sales. We recognize other acquisition-related charges under the specific identification method. We recognized a total of \$6.2 million in other acquisition-related charges in 2006 compared to \$20.3 million in 2005 and zero in 2004.

Initially in 2005, we recognized sales returns of *Retavase* product from sales made prior to our acquisition of the rights to the *Retavase* product as contra-revenues. During 2006, we reclassified such amounts to be consistent with the accounting treatment for other similar charges incurred subsequent to our acquisition of ESP Pharma in March 2005 that were associated with pre-acquisition operations. The impact of the reclassification increased product sales, net, and other acquisition-related charges by approximately \$0.9 million for the year ended December 31, 2005.

Asset Impairment Charges

Total asset impairment charges for the year ended December 31, 2006 were \$74.7 million, compared to \$31.3 million in 2005 and zero in 2004. In connection with the negotiation of a supply agreement for the manufacture of *Retavase* product in December 2006, which was signed in January 2007, we determined that indicators existed that suggested our *Retavase* product rights intangible assets could be impaired. As such, we tested these intangible assets for recoverability under SFAS 144, and the total of the estimated future cash flows directly related to the sale of our *Retavase* product was less than the carrying value of the asset as of December 31, 2006. Therefore, we determined that the carrying value of our *Retavase* product rights was impaired, and we used a present value technique to calculate the fair market value of the asset. As a result, we recognized an impairment charge totaling approximately \$72.1 million, which represented the difference between the carrying value of the asset and the present value of estimated future cash flows as of December 31, 2006. After recognizing the impairment charge, the book value of this intangible asset as of December 31, 2006 was approximately \$12.9 million.

In September 2006, we recognized a \$1.5 million impairment charge for our product rights related to the distribution of the *Retavase* product in certain territories. This amount represented the difference between the carrying value of the asset and the present value of estimated future cash flows as of September 30, 2006 under SFAS 144. After recognizing the impairment charge, the book value of this intangible asset as of September 30, 2006 was approximately \$0.2 million and remained unchanged at December 31, 2006.

In June 2006, we concluded that the carrying amount of certain of our licensed research technology was impaired because we abandoned the related technology associated with certain research projects we originally acquired in the third quarter of 2004. Accordingly, we recorded an impairment charge of \$0.9 million, representing the unamortized balance prior to the impairment assessment, during the three months ended June 30, 2006.

In September 2005, we recognized an asset impairment charge of \$15.5 million to write down the carrying amounts of the product rights and related inventory of our four off-patent products to their fair values based on a revaluation completed in September 2005. We acquired these product rights as part of the acquisition of ESP Pharma, however, as we are committed to the development, manufacture and commercialization of proprietary biopharmaceutical products, marketing the off-patent products was inconsistent with our strategy. Accordingly, during the third quarter of 2005, we made a decision to market the assets relating to these products to potential acquirers, and we engaged a financial advisor to assist us in this effort. At September 30, 2005, the fair value of these product rights and related inventory was estimated by management based on the indications of interests that we had received from potential buyers. We classified these product rights and the related inventory as held for sale and ceased the amortization of these product rights in accordance with SFAS 144. In addition, we reserved \$1.1 million of this off-patent product inventory on hand as of December 31, 2005 based on its expected realizable amount.

Pursuant to the terms of the 2005 Worldwide Agreement with Roche and the Roche Co-Development Agreement, each of which we entered into in October 2005, we agreed not to exercise the reversion right we had held under the 2003 Worldwide Agreement with Roche to promote and sell the *Zenapax* antibody for prevention of acute kidney transplant rejection, and we are no longer required to make a payment for such right that would otherwise would have been due in 2006 under this agreement. As a result, during the fourth quarter of 2005, we wrote off the carrying value of the reversion right of \$15.8 million acquired under the 2003 Worldwide Agreement with Roche in October 2003.

Interest and Other Income, net and Interest Expense

(In thousands)	Years Ended December 31,			Annual Percent Change	
	2006	2005	2004	2006 / 2005	2005 / 2004
Interest and Other Income, net and Interest Expense					
Interest and other income, net	\$ 17,704	\$ 9,616	\$ 10,212	84%	-6%
Interest expense	(13,070)	(10,177)	(5,028)	28%	102%
Total interest and other income, net and interest expense	\$ 4,634	\$ (561)	\$ 5,184	-926%	-111%

Interest and other income, net, in 2006 increased from 2005 primarily due to the increased interest earned on our cash, cash equivalents, marketable securities and restricted cash and investments balances as a result of higher interest rates and higher invested balances. Interest and other income, net, in 2006, 2005 and 2004 included interest income of \$17.5 million, \$9.7 million and \$9.7 million, respectively.

Interest expense in both 2006 and 2005, net of amounts capitalized, related to a 2.00%, \$250.0 million Convertible Senior Notes (2005 Notes), a 2.75%, \$250.0 million Convertible Subordinated Notes (2003 Notes), a 7.64% term loan associated with the purchase our Fremont, California facilities, and notes payable assumed in our acquisition of Eos in the second quarter of 2003. Interest expense in 2004, net of amounts capitalized, related to the 2003 Notes, the 7.64% term loan and the notes payable acquired in the Eos acquisition.

Interest expense in 2006 increased from 2005 as a result of both the 2005 Notes and the 2003 Notes being outstanding during the entire year of 2006, compared to the 2005 Notes being outstanding only for 10 out of 12 months of 2005 as the 2005 Notes were issued in mid-February 2005. In addition, interest expense increased in 2006 as compared to 2005 due to the absence of capitalized interest expense in the third quarter of 2006, since we completed the construction of the Minnesota facility in the second quarter of 2006 and began construction at our future headquarters in Redwood City, California, during the fourth quarter of 2006. We expect to complete this project in the second half of 2007. Interest expense for 2005 increased from 2004 as a result of both the 2005 Notes and 2003 Notes being outstanding during 2005, compared to only the 2003 Notes being outstanding in 2004.

Going forward, we expect interest expense to increase by approximately \$1.7 million per year related to our long-term financing liability for our Lab Building in Redwood City once we occupy the facility, which we expect to occur in the second half of 2007. We didn't purchase the building, but as a result of the terms of the lease agreement, we were required to record the fair value of the building and a corresponding long-term financing liability on our Consolidated Balance Sheet. See the Liquidity and Capital Resources section of this Annual Report for further details of this lease and the related accounting treatment.

Income Taxes

We recorded a tax expense of approximately \$0.8 million, \$0.9 million and \$0.1 million for the years ended December 31, 2006, 2005 and 2004, respectively. Income tax expense in 2006 was primarily related to federal alternative minimum taxes and foreign taxes on income earned by our foreign operations and accrued interest expense on contingent liabilities of ESP Pharma, reduced by a state tax benefit due to a change in the deferred tax position and the lapsing of certain contingent tax liabilities of ESP Pharma for the tax year ended December 31, 2002.

Income tax expense in 2005 primarily related to state income taxes on income earned by ESP Pharma and foreign taxes on income earned by our foreign operations. Income tax expense in 2004 primarily related to foreign taxes on income earned by our foreign operations and foreign withholding tax in connection with a license maintenance fee.

LIQUIDITY AND CAPITAL RESOURCES

To date, we have financed our operations primarily through public and private placements of equity and debt securities, royalty revenues, license revenues, collaboration and other revenues under agreements with third parties, interest income on invested capital and, more recently, product sales. At December 31, 2006, we had cash, cash equivalents, marketable securities and restricted cash and investments in the aggregate of \$426.3 million, compared to \$333.9 million at December 31, 2005.

Net cash provided by our operating activities in 2006 was \$78.8 million compared with net cash provided by our operating activities of \$31.6 million and net cash used in operating activities of \$27.2 million in 2005 and 2004, respectively. The \$78.8 million net cash provided by operating activities in 2006 was primarily attributable to our increased product sales and revenues from royalties, which were offset partially by the increases in spending for advancing our clinical programs, expanded sales and marketing activities and increased headcount. In 2005, the \$31.6 million net cash provided by operating activities was primarily attributable to our product sales and increased revenues from royalties, which were offset partially by the increase in spending for advancing clinical programs and our expansion into sales and marketing activities as well as headcount. In 2004, the cash used in operating activities related primarily to the funding of greater operating expenses partially offset by an increase in deferred revenue resulting from a co-development and commercialization agreement we entered into with Roche in September 2004.

Net cash used in investing activities in 2006 was \$116.0 million, compared to \$320.8 million and \$240.2 million in 2005 and 2004, respectively. The \$116.0 million net cash used in investing activities in 2006 was primarily attributable to net purchases of approximately \$75.4 million due to the timing differences of purchases and maturities of our available-for-sale marketable securities, \$36.5 million in capital expenditures, of which \$2.8 million relates to the development and construction of our new headquarters, and \$15.0 million related to the first of two milestone payments payable to Centocor under the *Retavase* product purchase agreement (see Note 6 to the Consolidated Financial Statements for further information). These net purchases were partially offset by the repayment to us by Exelixis of a \$30.0 million note receivable and the establishment of letters of credit related to the lease of and construction at our new corporate headquarters totaling \$18.3 million. The \$320.8 million net cash used in investing activities in 2005 was primarily attributable to \$432.6 million in cash payments (net of cash acquired) related to the acquisitions of ESP Pharma and the rights to the *Retavase* product in March 2005 and \$41.3 million in capital expenditures, which were partially offset by \$154.5 million in sales and maturities of our marketable securities and maturities of restricted investments. The changes in 2004 were primarily the result of the timing of purchases of marketable securities, as well as an increase in capital expenditures, primarily related to the development, construction and validation activities for our manufacturing facility in Brooklyn Park, Minnesota.

Net cash provided by financing activities in 2006 was \$32.9 million, compared to \$381.2 million and \$17.0 million in 2005 and 2004, respectively. The \$32.9 million net cash provided by financing activities in 2006 was primarily due to the issuance of our common stock primarily in connection with option exercises. The \$381.2 million net cash provided by financing activities in 2005 was primarily due to the issuance of the 2005 Notes in February 2005, the issuance of common stock to Biogen Idec for \$100 million, and employee stock purchase plan and stock option exercises totaling \$39.9 million. Net cash provided by financing activities in 2004 primarily related to the proceeds from the exercise of stock options.

We estimate that our existing capital resources will be sufficient to fund our operations through the foreseeable future. Our future capital requirements will depend on numerous factors, including,

among others, continued growth in sales of our marketed products; royalties from sales of products by third-party licensees; our ability to enter into additional collaborative, humanization, patent license and patent rights agreements; interest income; progress of product candidates in clinical trials; the ability of our licensees to obtain regulatory approval and successfully manufacture and market products licensed under our patents; the continued or additional support by our collaborative partners or other third parties of research and development efforts and clinical trials; investment in existing and new research and development programs; time required to gain regulatory approvals; significant resources we will devote to constructing and qualifying our Redwood City, California facility; significant resources we will need to expend to update or modify our manufacturing facilities as new products are introduced or manufacturing processes are revised; significant resources we will need to expend in the long term to refurbish or replace our manufacturing facilities due to obsolescence; our ability to obtain and retain funding from third parties under collaborative arrangements; the demand for our potential products, if and when approved; potential acquisitions of technology, product candidates or businesses by us; successful integration of acquired businesses, including the transition to us of existing relationships with partners, distributors, third party vendors, manufacturers, and customers of acquired companies; and the costs of defending or prosecuting any patent opposition or litigation necessary to protect our proprietary technology. In order to develop and commercialize our potential products we may need to raise substantial additional funds through equity or debt financings, collaborative arrangements, the use of sponsored research efforts or other means. No assurance can be given that such additional financing will be available on acceptable terms, if at all, and such financing may only be available on terms dilutive to existing stockholders.

In July 2006, we entered into agreements to lease two buildings in Redwood City, California, to serve as our corporate headquarters. The largest of the two buildings, the Administration Building, will primarily serve as general office space, while the other will serve as our principal laboratory space (the Lab Building). We took possession of the buildings during the fourth quarter of 2006. We are currently constructing leasehold improvements for both buildings, and we expect to move into the facilities during the second half of 2007.

Another tenant previously occupied the Administration Building, and therefore, our leasehold improvements to this building primarily consist of simply renovating the interior office space to meet our personnel needs. However, more significant leasehold improvements are planned for the Laboratory Building, which has never been occupied or improved for occupancy. While this building had electricity, plumbing, elevators and stairs as of the date of the lease, it lacked a heating and air conditioning system, interior walls and various other improvements that would be necessary for occupancy. We expect to incur approximately \$70 million to \$80 million in leasehold improvements in the Lab Building, and in the case that we fail to complete such improvements, our landlord has the right to draw upon the \$15 million letter of credit we established in connection with the lease agreement (see letter of credit discussion below). Therefore, we have financial risk related to the completed construction of the facility.

Due to our involvement in and assumed risk during the construction period, as well as the nature of the leasehold improvements for the Lab Building, we are required under Emerging Issues Task Force No. 97-10, "The Effect of Lessee Involvement in Asset Construction," to reflect the lease of the Lab Building in our financial statements as if we purchased the building. Therefore, we recorded the fair market value of the building and a corresponding long-term financing liability, which approximated \$24.7 million, at the time when we took possession of the building. Moreover, we are required to recognize interest expense on our financing liability, which is based on our secured borrowing rate at the time we entered into the lease in July 2006. During the construction period, we will be capitalizing such interest as the building has not yet been placed in service and is classified as construc-

tion-in-process on our balance sheet. In addition, since we are not the legal owner of the land, we must assume that we are leasing the land and recognize this amount as ground lease rentals (rental expense) under Financial Accounting Standards Board Staff Position SFAS No. 13-1, "Accounting for Rental Costs Incurred During a Construction Period." During 2006, we capitalized approximately \$0.4 million in interest expense and we recognized approximately \$0.3 million in rental expense related to the Lab Building. At December 31, 2006, our financing liability related to the Lab Building was approximately \$25.4 million.

Since we are financing a substantive amount of the leasehold improvements, the lease of the Lab Building does not qualify for sale-leaseback accounting under SFAS No. 98, "Accounting For Leases," and therefore, we are required to keep the fair value of the building in our balance sheet throughout the lease term. As a result, after the construction is complete and the Lab Building is placed into service, we will depreciate the value of the building using the straight-line method over the term of our lease, and we will allocate our lease payments to rental expense for the land, interest expense, and the reduction of the financing liability. Our underlying lease term is approximately 15 years, or through December 31, 2021. We don't expect to have a material gain or loss on the financing obligation at the end of our lease commitment in 2021.

In November 2006, we established an irrevocable letter of credit in the amount of \$15.0 million with a financial institution in connection with the building leases in Redwood City, California. This letter of credit expires in November 2007, but will be automatically extended to November 2008 if this letter of credit is not returned by the holder before November 2007.

In February 2005, we issued the 2005 Notes, which are convertible into our common stock at a conversion price of \$23.69 per share, subject to adjustment in certain events. Interest on the 2005 Notes is payable semiannually in arrears on February 15 and August 15 of each year. The 2005 Notes are unsecured and subordinated to all our existing and future indebtedness and may be redeemed at our option, in whole or in part, beginning on February 19, 2010 at par value. We used the proceeds from the 2005 Notes to help fund the acquisitions of ESP Pharma and the rights to the *Retavase* product.

In July 2003, we issued the 2003 Notes, which are convertible into our common stock at a conversion price of \$20.14 per share, subject to adjustment in certain events and at the holders' option. Interest on the 2003 Notes is payable semiannually in arrears on February 16 and August 16 of each year. The 2003 Notes are unsecured and are subordinated to all our existing and future senior indebtedness and may be redeemed at our option, in whole or in part, beginning on August 16, 2008 at par value. In addition, in August 2010, August 2013 and August 2018, holders of our 2003 Notes may require us to repurchase all or a portion of their notes at 100% of their principal amount, plus any accrued and unpaid interest to, but excluding, such date. For 2003 Notes to be repurchased in August 2010, we must pay for the repurchase in cash, and we may pay for the repurchase of notes to be repurchased in August 2013 and August 2018, at our option, in cash, shares of our common stock or a combination of cash and shares of our common stock. In the third quarter of 2003, we filed a shelf registration statement with the SEC covering the resale of the 2003 Notes and the common stock issuable upon conversion of the notes.

We pledged a portfolio of U.S. government securities originally costing approximately \$20.8 million as security for certain interest payments on the 2003 Notes. These pledged securities, and the earnings thereon, were sufficient to pay the first six scheduled interest payments due on the 2003 Notes. The amount was paid off in 2006 and there is no further obligation to provide security for payments under the 2003 Notes.

In May 2001, we signed a collaboration agreement with Exelixis, Inc., which relates to the discovery of potential antibody targeting in the field of cancer. As part of this agreement, we purchased a \$30.0

million five-year note, convertible at our option after the first year of the collaboration into shares of common stock of Exelixis. In May 2006, Exelixis paid to us the outstanding balance of principle and interest on this note.

In September 1999, Fremont Holding L.L.C., our wholly owned subsidiary, obtained a \$10.2 million term loan to purchase two of our Fremont, California facilities. The outstanding balance on this term loan as of December 31, 2006 was \$6.8 million. The loan bears interest at the rate of 7.64% per year and is amortized over 15 years with principal and interest payable monthly. The loan is secured by the two Fremont, California facilities we own and is subject to the terms and covenants of the loan agreement.

Our material contractual obligations under lease, debt, construction, contract manufacturing and other agreements for the next five years and thereafter as of December 31, 2006 are as follows:

(In thousands)	Payments Due by Period				Total
	Less Than 1 Year	1-3 Years	4-5 Years	More than 5 Years	
Contractual Obligations (1)					
Operating leases	\$ 7,125	\$ 7,834	\$ 6,879	\$ 66,412	\$ 88,250
Long-term liabilities (including interest payments)(2)	7,979	12,827	9,798	46,706	77,310
Convertible notes (including interest payments)	11,875	23,750	266,873	252,500	554,998
Construction contracts(3)	4,776	—	—	—	4,776
Contract manufacturing	31,938	9,651	—	—	41,589
Total contractual obligations	\$ 63,693	\$ 54,062	\$ 283,550	\$ 365,618	\$ 766,923

(1) This table does not include (a) any milestone payments from us to third parties which may become payable under research collaborations or license agreements as the timing and likelihood of such payments are not known, or (b) any royalty payments from us to third parties as the amounts of such payments and / or likelihood of such payments are not known in any period presented above. This table also excludes a \$15 million letter of credit related to our Redwood City facilities, from which our landlord can draw if we do not fulfill our obligations with respect to the construction of our leasehold improvements as discussed in Note 13 of the Consolidated Financial Statements.

(2) Includes lease payments related to our Lab Building in Redwood City, California as discussed in Note 13 of the Consolidated Financial Statements, mortgage payments for the buildings we own in Fremont, California, the milestone payments related to our purchase from Roche of Cardene product-related rights as discussed in Note 10 of the Consolidated Financial Statements, and post-retirement benefit obligations.

(3) Relates to the construction of our leasehold improvements at our Redwood City facilities as discussed in Note 13 of the Consolidated Financial Statements.

Off-Balance Sheet Arrangements

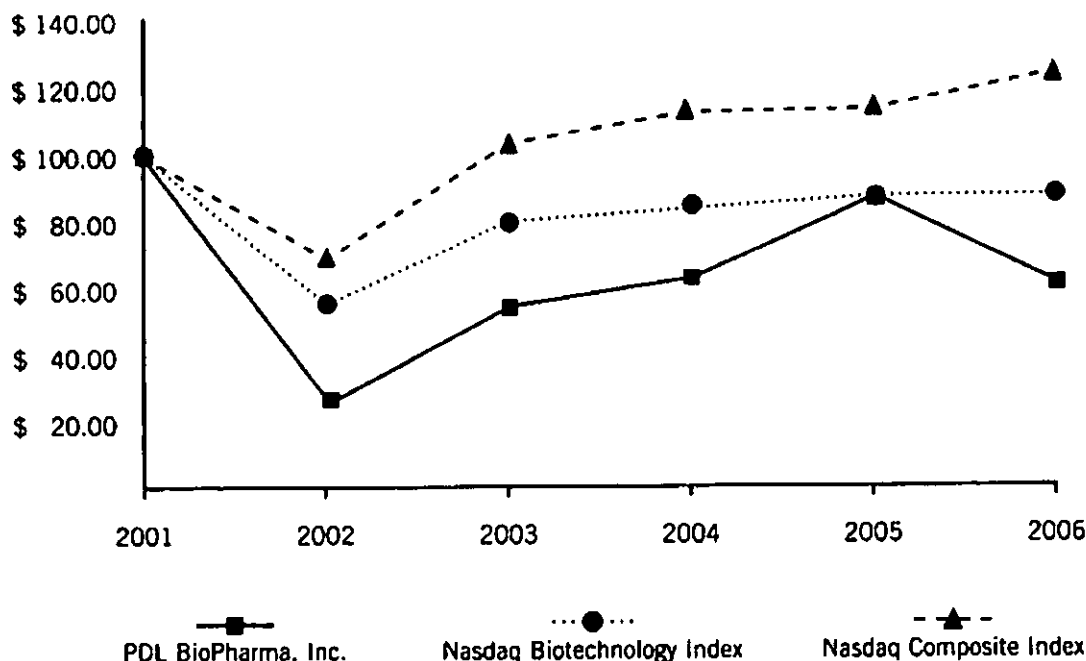
None.

Recent Accounting Pronouncements

In July 2006, the FASB issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes," which is effective for fiscal years beginning after December 15, 2006. The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The interpretation also provides guidance on derecognition, classification, interest and penalties, accounting for interim periods, disclosure and transition. We will adopt the interpretation on January 1, 2007 and we do not believe the interpretation will have a material impact on our financial position and results of operations.

Comparison of Stockholder Returns

The line graph below compares the cumulative total stockholder return on our common stock between December 31, 2001 and December 31, 2006 with the cumulative total return of (i) the Nasdaq Biotechnology Index and (ii) the Nasdaq Composite Index over the same period. This graph assumes that \$100.00 was invested on January 1, 2002, in our common stock at the closing sale price for our common stock on December 31, 2001 and at the closing sales price for each index on that date and that all dividends were reinvested. No cash dividends have been declared on our common stock. Stockholder returns over the indicated period should not be considered indicative of future stockholder returns and are not intended to be a forecast.



The information under this heading "Comparison of Stockholder Returns" shall not be deemed to be "soliciting material" or to be "filed" with the SEC, nor shall such information be incorporated by reference into any future filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except to the extent that we specifically incorporate it by reference in such filing.

QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Interest Rate Risk

We maintain a non-trading investment portfolio of investment grade, highly liquid debt securities, which limits the amount of credit exposure to any one issue, issuer or type of instrument. We do not use derivative financial instruments for speculative or trading purposes.

The debt securities in our investment portfolio are not leveraged and are classified as available-for-sale and therefore are subject to interest rate risk. We do not currently hedge interest rate exposure. If market interest rates were to increase by 100 basis points from December 31, 2006 levels, the fair value of the portfolio would decline by approximately \$2.0 million. The modeling technique used measures the change in fair values arising from an immediate hypothetical shift in market interest rates and assumes ending fair values include principal plus accrued interest.

As of December 31, 2006, the aggregate fair values of our long-term debt and convertible subordinated notes were approximately \$7.1 million and \$547.5 million, respectively, based on available pricing information. The long-term debt bears interest at a fixed rate of 7.64%, the 2003 Notes bear interest at a fixed rate of 2.75% and the 2005 Notes bear interest at a fixed rate of 2.00%. These obligations are subject to interest rate risk because the fixed interest rates under these obligations may exceed current interest rates.

The following table presents information about our material debt obligations that are sensitive to changes in interest rates. The table presents principal amounts and related weighted-average interest rates by year of expected maturity for our debt obligations. Our convertible notes may be converted to common stock prior to the maturity date.

(In thousands)	2007	2008	2009	2010	2011	Thereafter	Total	Fair Value
Long-term debt,								
including current								
portion								
Fixed Rate	\$ 635	\$ 685	\$ 741	\$ 800	\$ 865	\$ 3,067	\$ 6,793	\$ 7,116 ⁽¹⁾
Avg. Interest Rate	7.64%	7.64%	7.64%	7.64%	7.64%	7.64%	7.64%	
Convertible								
subordinated notes								
Fixed Rate	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 499,998	\$ 499,998	\$ 547,500 ⁽²⁾
Avg. Interest Rate	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	

(1) The fair value of the remaining payments under our long-term obligations is estimated using discounted cash flow analyses, based on our current incremental borrowing rate for similar types of borrowing arrangements.

(2) The fair value of the remaining payments under our convertible subordinated notes is based on the market price of similar instruments with similar convertible features.

Foreign Currency Risk

As we have operations outside of the United States, our financial results could be affected by changes in foreign currency exchange rates or weak economic conditions in the foreign markets in which we operate. To date, our foreign operations have not been significant to our results of operations and financial condition; therefore, our current foreign currency risk is considered minimal.

Consolidated Balance Sheets

(In thousands, except per share data)

Assets

Current assets:

Cash and cash equivalents

\$ 179,009 \$ 183,377

Marketable securities, including zero and \$6.8 million of restricted investments at December 31, 2006 and 2005, respectively

154,115 101,617

Accounts receivable, net of allowances of \$13.7 million and \$12.9 million at December 31, 2006 and 2005, respectively

18,780 19,116

Inventories

18,663 17,728

Prepaid and other current assets

7,929 27,516

Short-term note receivable

- 30,000

Total current assets

379,496 379,354

Long-term marketable securities

74,892 48,928

Restricted cash

18,269 -

Land, property and equipment, net

296,529 266,053

Goodwill

69,954 57,783

Other intangible assets, net

285,713 397,266

Other assets

17,040 13,770

Total assets

\$ 1,141,893 \$ 1,163,154

Liabilities and Stockholders' Equity

Current Liabilities:

Accounts payable

\$ 13,478 \$ 2,728

Accrued compensation

21,123 16,331

Royalties payable

4,780 3,295

Other accrued liabilities

52,000 37,732

Deferred revenue

13,443 11,290

Current portion of other long-term liabilities

635 676

Total current liabilities

105,459 72,052

Convertible notes payable

499,998 499,998

Long-term deferred revenue

31,366 57,743

Other long-term liabilities

37,528 7,296

Total liabilities

674,352 637,089

Commitments and contingencies (Note 13)

Stockholders' equity:

Preferred stock, par value \$0.01 per share, 10,000 shares authorized; no shares issued and outstanding

- -

Common stock, par value \$0.01 per share, 250,000 shares authorized; 115,006 and 112,062 shares issued and outstanding at December 31, 2006 and 2005, respectively

1,150 1,121

Additional paid-in capital

1,037,846 969,118

Deferred stock-based compensation

- (1,998)

Accumulated deficit

(570,129) (440,109)

Accumulated other comprehensive loss

(1,326) (2,067)

Total stockholders' equity

467,541 526,065

Total liabilities and stockholders' equity

\$ 1,141,893 \$ 1,163,154

See accompanying notes.

Consolidated Statements of Operations

(In thousands, except per share data)	Years Ended December 31,		
	2006	2005	2004
Revenues:			
Product sales, net	\$ 165,701	\$ 122,106	\$ —
Royalties	184,277	130,068	83,807
License, collaboration and other	64,792	28,395	12,217
Total revenues	414,770	280,569	96,024
Costs and expenses:			
Cost of product sales	86,292	60,257	—
Research and development	260,660	172,039	122,563
Selling, general and administrative	120,858	82,386	31,806
Acquired in-process research and development	—	79,417	—
Other acquisition-related charges	6,199	20,349	—
Asset impairment charges	74,650	31,269	—
Total costs and expenses	548,657	445,717	154,369
Operating loss	(133,887)	(165,148)	(58,345)
Interest and other income, net	17,704	9,616	10,212
Interest expense	(13,070)	(10,177)	(5,028)
Loss before income taxes	(129,253)	(165,709)	(53,161)
Income tax expense	767	868	80
Net loss	\$ (130,020)	\$ (166,577)	\$ (53,241)
Net loss per basic and diluted share	\$ (1.14)	\$ (1.60)	\$ (0.56)
Shares used in computation of net loss per basic and diluted share	113,571	104,326	94,982

See accompanying notes.

Consolidated Statements of Cash Flows

(In thousands)	Years Ended December 31,		
	2006	2005	2004
Cash flows from operating activities:			
Net loss	\$ (130,020)	\$ (166,577)	(53,241)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:			
Acquired in-process research and development	—	79,417	—
Asset impairment charges	74,650	31,269	—
Depreciation	30,816	15,126	11,361
Amortization of convertible notes offering costs	2,345	2,214	1,205
Amortization of intangible assets	44,854	37,557	2,502
Stock-based compensation expense	23,573	970	1,214
Loss on investment in marketable securities	—	302	—
Loss on disposal of equipment	74	7	741
Tax benefit from employee stock option exercises	879	—	—
Other non-cash research and development expenses	—	1,500	3,000
Non-cash license revenue	—	—	(4,000)
Changes in assets and liabilities:			
Accounts receivable, net	336	(21,626)	—
Interest receivable	(1,416)	323	340
Inventories	(2,035)	923	—
Other current assets	19,587	(6,618)	939
Other assets	(5,616)	(124)	405
Accounts payable	10,750	(4,029)	1,277
Accrued liabilities	30,215	10,772	(9,627)
Other long-term liabilities	4,002	—	—
Deferred revenue	(24,224)	50,144	16,728
Total adjustments	208,790	198,127	26,085
Net cash provided by (used in) operating activities	78,770	31,550	(27,156)
Cash flows from investing activities:			
Purchases of marketable securities	(384,206)	(600)	(291,271)
Maturities of marketable securities	301,930	147,660	139,290
Maturities of restricted securities	8,628	6,876	7,487
Collection of note receivable	30,000	—	—
Adjustment to goodwill related to ESP Pharma acquisition	—	(873)	—
Cash paid for ESP Pharma acquisition, net of cash acquired	—	(322,558)	—
Cash paid for the acquisition of the <i>Retavase</i> product	—	(110,000)	—
Purchase of intangible assets	(18,777)	—	—
Sale of intangible assets	2,750	—	—
Purchase of property and equipment	(36,518)	(41,268)	(95,683)
Proceeds from sale of property and equipment	269	—	—
Transfer to restricted cash	(18,269)	—	—
Net cash used in investing activities	(115,992)	(320,763)	(240,177)

(In thousands)	Years Ended December 31,		
	2006	2005	2004
Cash flows from financing activities:			
Proceeds from issuance of common stock, net	33,529	139,868	18,313
Proceeds from issuance of convertible notes	—	242,048	—
Payments on other long-term debt	(675)	(721)	(1,353)
Net cash provided by financing activities	32,854	381,195	16,960
Net increase (decrease) in cash and cash equivalents	(4,368)	91,982	(250,373)
Cash and cash equivalents at beginning of the year	183,377	91,395	341,768
Cash and cash equivalents at end of the year	\$ 179,009	\$ 183,377	\$ 91,395

Supplemental Disclosure of Cash Flow Information:

Cash paid during the year for interest	\$ 12,431	\$ 9,994	\$ 8,220
Cash paid during the year for income taxes	914	365	—
Non-cash investing and financing activities:			
Capitalization of facilities under financing lease transaction, including accrued interest, and corresponding long-term financing liability	25,117	—	—
Goodwill adjustments related to ESP Pharma acquisition	12,170	—	—

Cash Flow for Acquisitions of ESP Pharma and Rights to Retavase:

Cash and cash equivalents	\$ —	\$ 2,442	\$ —
Inventories	—	19,712	—
Other current assets	—	1,904	—
Property and equipment	—	2,208	—
Intangible assets	—	432,700	—
Accounts payable	—	(1,836)	—
Accrued compensation	—	(1,803)	—
Other liabilities	—	(20,767)	—
Acquisition and transaction costs incurred	—	(5,388)	—
Common stock issued	—	(104,851)	—

See accompanying notes.

Consolidated Statements of Stockholders' Equity

	Common Stock		Additional
	Shares	Amount	Paid-In Capital
(In thousands, except shares of common stock data)			
Balance at December 31, 2003	93,885,904	\$ 939	\$ 666,793
Issuance of common stock under employee benefit plans	1,971,233	20	18,293
Stock-based compensation expense for consultants	—	—	1,214
Issuance of common stock upon conversion of convertible notes	99	—	2
Balance at December 31, 2004	95,857,236	959	686,302
Issuance of common stock under employee benefit plans, net	3,554,878	35	42,091
Issuance of common stock in connection with ESP Pharma acquisition	7,330,182	73	104,778
Issuance of common stock in connection with Biogen Idec collaboration agreement	4,058,935	41	99,959
Stock-based compensation expense for consultants	—	—	710
Issuance of common stock in connection with release of escrow shares from ESP Pharma acquisition	1,260,842	13	35,278
Balance at December 31, 2005	112,062,073	1,121	969,118
Issuance of common stock under employee benefit plans, net	2,542,779	25	33,504
Issuance of common stock in connection with release of escrow shares from ESP Pharma acquisition	401,408	4	12,696
Elimination of deferred stock compensation upon adoption of SFAS 123(R)	—	—	(1,998)
Stock-based compensation expense for employees	—	—	23,383
Stock-based compensation expense for consultants	—	—	264
Tax benefit from employee stock option exercises	—	—	879
Balance at December 31, 2006	115,008,260	\$ 1,150	\$1,037,846

	Deferred Stock-based Compensation	Accumulated Deficit	Accumulated Other Comprehensive Income (Loss)	Total Stock- Holders' Equity
Balance at December 31, 2003	\$ —	\$ (220,291)	\$ 890	\$ 448,331
Issuance of common stock under employee benefit plans	—	—	—	18,313
Stock-based compensation expense for consultants	—	—	—	1,214
Issuance of common stock upon conversion of convertible notes	—	—	—	2
Comprehensive loss:				
Net loss	—	(53,241)	—	(53,241)
Change in unrealized gains and losses on investments in available-for-sale securities	—	—	(2,109)	(2,109)
Total comprehensive loss	—	—	—	(55,350)
Balance at December 31, 2004	—	(273,532)	(1,219)	412,510
Issuance of common stock under employee benefit plans, net	(2,258)	—	—	39,868
Issuance of common stock in connection with ESP Pharma acquisition	—	—	—	104,851
Issuance of common stock in connection with Biogen Idec collaboration agreement	—	—	—	100,000
Stock-based compensation expense for employees	260	—	—	260
Stock-based compensation expense for consultants	—	—	—	710
Issuance of common stock in connection with release of escrow shares from ESP Pharma acquisition	—	—	—	35,291
Comprehensive loss:				
Net loss	—	(166,577)	—	(166,577)
Change in unrealized gains and losses on investments in available-for-sale securities	—	—	(848)	(848)
Total comprehensive loss	—	—	—	(167,425)
Balance at December 31, 2005	(1,998)	(440,109)	(2,067)	526,065
Issuance of common stock under employee benefit plans, net	—	—	—	33,529
Elimination of deferred stock compensation upon adoption of SFAS 123(R)	1,998	—	—	—
Stock-based compensation expense for employees	—	—	—	23,383
Stock-based compensation expense for consultants	—	—	—	264
Issuance of common stock in connection with release of escrow shares from ESP Pharma acquisition	—	—	—	12,700
Tax benefit from employee stock option exercises	—	—	—	879
Comprehensive loss:				
Net loss	—	(130,020)	—	(130,020)
Change in unrealized gains and losses on investments in available-for-sale securities	—	—	1,599	1,599
Adjustment to initially apply SFAS 158, net of tax	—	—	(858)	(858)
Total comprehensive loss	—	—	—	(129,279)
Balance at December 31, 2006	\$ —	\$ (570,129)	\$ (1,326)	\$ 467,541

See accompanying notes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2006

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business

We are a biopharmaceutical company focused on discovering, developing and commercializing innovative therapies for severe or life-threatening illnesses. We currently market and sell products in the acute-care hospital setting in the United States and Canada. We also receive royalties and other revenues through licensing agreements with numerous biotechnology and pharmaceutical companies based on our proprietary antibody humanization technology platform. These licensing agreements have contributed to the development by our licensees of nine marketed products. We currently have several investigational compounds in clinical development for severe or life-threatening diseases, and we have entered into collaborations with other pharmaceutical or biotechnology companies for the joint development, manufacture and commercialization of certain of these compounds. Our research platform is focused on the discovery and development of antibodies for the treatment of cancer and autoimmune diseases. We were organized as a Delaware corporation in 1986 under the name Protein Design Labs, Inc. In 2006, we changed our name to PDL BioPharma, Inc. to better reflect our status as a commercial biopharmaceutical enterprise.

Principles of Consolidation

The consolidated financial statements include the accounts of PDL BioPharma, Inc. and its wholly-owned subsidiaries after elimination of inter-company accounts and transactions.

Reclassifications

Certain reclassifications of prior years' amounts have been made to conform to the current year presentation. In addition, we reclassified certain prior year charges from contra-revenues to other acquisition-related charges for *Retavase* product returns that related to products sold by Centocor, Inc. prior to our acquisition of the rights to the product in March 2005. In 2006, we reclassified such amounts to be consistent with the accounting treatment for other similar charges incurred subsequent to our acquisition of ESP Pharma in March 2005 that were associated with pre-acquisition operations. The impact of the reclassification increased product sales, net, and other acquisition-related charges by approximately \$0.9 million for the year ended December 31, 2005.

Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires the use of management's estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Cash Equivalents, Restricted Cash, Marketable Securities and Concentration of Credit Risk

We consider all highly liquid investments with maturities of three months or less at the date of purchase to be cash equivalents. We place our cash, cash equivalents, marketable securities and restricted cash and investments with high-credit-quality financial institutions and in securities of the U.S. government, U.S. government agencies and U.S. corporations and, by policy, limit the amount of credit exposure in any one financial instrument.

Inventories

Inventories are stated at the lower of cost or market, with costs approximating the first-in, first-out method. When the inventory carrying value exceeds the net realizable value, reserves are recorded for the difference between the cost and the net realizable value. These reserves are determined based on management's estimates. Inventories consist of finished goods, work-in-process and raw materials (including active pharmaceutical ingredients). As a result of the acquisitions of ESP Pharma and the rights to the *Retavase* product in 2005 (see Notes 5 and 6), we acquired and recorded inventories at their fair market values, which approximated the original cost of the inventory purchased from third-party manufacturers.

Revenue Recognition

We currently recognize revenues resulting from product sales, from licensing and use of our technology, from research and development (R&D) services and from other services we sometimes perform in connection with the licensed technology under the guidance of Staff Accounting Bulletin (SAB) No. 104, "Revenue Recognition." Royalty, licensing and other revenues are typically derived from our proprietary patent portfolio covering the humanization of antibodies for use as drugs, in drug development and production.

If we determine that separate elements exist in a revenue arrangement under Emerging Issues Task Force (EITF) Issue No. 00-21, "Revenue Arrangements with Multiple Deliverables" (EITF 00-21), we recognize revenue for delivered elements only when the fair values of undelivered elements are known, when the associated earnings process is complete, when payment is reasonably assured and when our customer confirms that we have met the requirements under the terms of the agreement.

In the fourth quarter of 2005, we entered into inventory management arrangements with three major pharmaceutical wholesalers that distribute more than 90 percent of our product sales for our three major products (*Cardene IV*, *IV Busulfex*, and *Retavase*). Under these arrangements, we agreed to pay the wholesalers a rebate in exchange for product distribution and inventory management services. Such rebates are recorded as a reduction to product sales in the consolidated statements of operations in accordance with EITF Issue No. 01-9, "Accounting for Consideration Given by a Vendor to a Customer (Including a Reseller of the Vendor's Products)" (EITF 01-9).

Revenues, and their respective accounting treatment for financial reporting purposes, are as follows:

Product Sales

We recognize revenues from product sales when there is persuasive evidence that an arrangement exists, title passes, the price is fixed and determinable, and collectibility is reasonably assured. Product sales are recorded net of estimated allowances, discounts, sales returns, chargebacks and rebates.

Royalties

Under most of our patent license agreements, we receive royalty payments based upon our licensees' net sales of covered products. Generally, under these agreements we receive royalty reports from our licensees approximately one quarter in arrears; that is, generally in the second month of the quarter after the licensee has sold the royalty-bearing product. We recognize royalty revenues when we can reliably estimate such amounts and collectibility is reasonably assured. Accordingly, we recognize royalty revenues in the quarter reported to us by our licensees (i.e., generally royalty revenues are recognized one quarter following the quarter in which sales by our licensees occurred).

License, Collaboration and Other Revenues

We include revenues recognized from upfront licensing and license maintenance fees, milestone payments and reimbursement of development expenses in License, collaboration and other revenues in our Consolidated Statements of Operations.

Upfront License and License Maintenance Fees

We generally recognize revenues from upfront fees when the agreement is signed, we have completed the earnings process and we have no ongoing performance obligation with respect to the arrangement. Revenues recognized from upfront fees typically relate to patent license and patent rights agreements. Generally there are three types of collaboration arrangements PDL enters into under which we provide access to our proprietary patent portfolio covering the humanization of antibodies.

- Under patent license agreements, the licensee typically obtains a non-exclusive license to one or more of our patents. In this arrangement, the licensee is responsible for all of the development work on its product. The licensee has the technical ability to perform the humanization of the antibody it is developing using our patented technology, but needs to obtain a license from us to avoid infringing our patents. We have no future performance obligations under these agreements. Consideration that we receive for patent license agreements is recognized upon execution and delivery of the patent license agreement and when payment is reasonably assured. If the agreements require continuing involvement in the form of development, manufacturing or other commercialization efforts by us, we recognize revenues either (a) ratably over the development period if development risk is significant, or (b) ratably over the manufacturing period or estimated product useful life if development risk has been substantially eliminated.
- Under patent rights agreements, the licensee purchases a research patent license in exchange for an upfront fee. In addition, the licensee has the right to obtain, in exchange for consideration separate from the upfront fee, patent licenses for commercial purposes for a specified number of drug targets to be designated by the licensee subsequent to execution of the agreement. The licensee performs all of the research, and we have no further performance obligations with respect to the research patent license and the grant of the right to obtain commercial patent licenses; therefore, upon delivery of the patent rights agreement, the earnings process is complete. When a licensee exercises its right to obtain patent licenses to certain designated drug targets for commercial purposes, we recognize the related consideration as revenues upon the licensee's exercise of such right, execution and delivery of the associated patent license agreement and when payment is reasonably assured.
- Under our humanization agreements, the licensee typically pays an upfront fee for us to humanize an antibody. These upfront fees are recognized as the humanization work is performed, which is typically over three to six months, or upon acceptance of the humanized antibody by our licensee if such acceptance clause exists in the agreement.
- Under patent license agreements and humanization agreements, we may also receive annual license maintenance fees, payable at the election of the licensee to maintain the license in effect. We have no performance obligations with respect to such fees. Maintenance fees are recognized as they are due and when payment is reasonably assured.

Milestones

We enter into patent license and humanization agreements that may contain milestones related to reaching particular stages in product development. We recognize revenues from milestones when we have no further obligation with respect to the activities under the agreement with respect to that milestone and when we have confirmed that the milestone has been achieved. Where we have continuing involvement obligations in the form of development, manufacturing or other commercialization efforts, we recognize revenues from milestones either (a) ratably over the development period if development risk is significant, or (b) ratably over the manufacturing period or estimated product useful life if development risk has been substantially eliminated. Generally, there are three types of agreements under which a customer would owe us a milestone payment:

- Humanization agreements provide for the payment of certain milestones to us after the completion of services to perform the humanization process. These milestones generally include delivery of a humanized antibody meeting a certain binding affinity and, at the customer's election, delivery of a cell line meeting certain criteria described in the original agreement.
- Patent license agreements and humanization agreements sometimes require our licensees to make milestone payments to us when they achieve certain progress, such as FDA approval, with respect to the licensee's product.
- We may also receive certain milestone payments in connection with licensing technology to or from our licensees, such as product licenses. Under these agreements, our licensees may make milestone payments to us when they or we achieve certain levels of development with respect to the licensed technology.

R&D Services

Amounts received from our collaborators are recognized as revenue as the related services are performed. In certain instances, our collaboration agreements involve a combination of upfront fees, milestones and development costs where we are not able to establish fair value of all of the undelivered elements. In those cases, we recognize these upfront fees, milestones and reimbursements of development costs as the services are performed.

Accounts Receivable, Sales Allowances and Rebate Accruals

Accounts receivable are recorded net of allowances for cash discounts for prompt payment, doubtful accounts, chargebacks, wholesaler rebates and sales returns. Estimates for chargebacks and cash discounts are based on contractual terms, historical utilization rates and expectations regarding future utilization rates for these programs. Estimates for wholesaler rebates are based on a certain percentage of sales per wholesaler contract terms. Estimates for product returns are based on an on-going analysis of industry and historical return patterns, monitoring the feedback that we receive from our sales force regarding customer use and satisfaction, reviewing channel inventory data available to us and reviewing third-party data purchased in order to monitor the sell-through of our products. Further, we monitor the activities and clinical trials of our key competitors to assess the potential impact on our future sales and return expectations. We base our allowance for doubtful accounts on our analysis of several factors, including contractual payment terms, historical payment patterns of our customers and individual customer circumstances, an analysis of days sales outstanding by customer and geographic region, and a review of the local economic environment and its potential impact on government funding and reimbursement practices. If the financial condition of our customers or the economic environment in which they operate were to deteriorate, resulting in an inability to make payments, additional allowances may be required.

Accrued rebates include amounts due under Medicaid and other commercial contractual rebates. Rebates are recorded in the same period that the related revenues are recognized resulting in a reduction of product sales revenues and the establishment of a liability included in other accrued liabilities. Accrued rebates are recorded based on contractual terms, historical utilization rates and expectations regarding future utilization rates for these programs. Medicaid rebate accruals are evaluated based on historical rebate payments by product as a percentage of historical sales, product pricing and current contracts. Our product returns allowance is calculated based on a percentage of total sales. Actual results may differ from our estimates and could impact our earnings in any period in which an adjustment is made.

Since our acquisitions of ESP Pharma and rights to the *Retavase* product, we have adjusted our allowances for product returns, chargebacks and rebates based on more recent experience rates, and we will likely be required to make adjustments to these allowances in the future as we continue to market and promote these products for ourselves. In June 2006, based on product returns experienced in the quarter, additional visibility into channel inventory levels and activity and enhancements made to our estimation process, we changed our estimates for product sales returns to better reflect the projected future level of returns. The effect of this change in estimate was to reduce product sales, net, in June 2006 by approximately \$5.6 million, which increased net loss per basic and diluted share by approximately \$0.05 for the year ended December 31, 2006. We continually monitor our allowances and make adjustments when we believe actual experience may differ from our estimates.

Advertising and Promotional Expenses

We engage in promotional activities, which typically take the form of industry publications, journal ads, exhibits, speaker programs, and other forms of media. In accordance with Statement of Position (SoP) 93-7, "Reporting on Advertising Costs," advertising and promotion expenditures are expensed as incurred. These expenses for the years ended December 31, 2006, 2005 and 2004 were \$19.5 million, \$9.3 million and zero, respectively.

Shipping and Handling

We record costs related to shipping and handling of revenues in cost of product sales for all periods presented.

Clinical Trial Expenses

We base our cost accruals for clinical trials on estimates of the services received and efforts expended pursuant to contracts with numerous clinical trial centers and clinical research organizations (CROs). In the normal course of business, we contract with third parties to perform various clinical trial activities in the ongoing development of potential drugs. The financial terms of these agreements vary from contract to contract, are subject to negotiation and may result in uneven payment flows. Payments under the contracts depend on factors such as the achievement of certain events, the successful accrual of patients or the completion of portions of the clinical trial or similar conditions. The objective of our accrual policy is to match the recording of expenses in our financial statements to the actual services received and efforts expended. As such, we recognize direct expenses related to each patient enrolled in a clinical trial on an estimated cost-per-patient basis as services are performed. In addition to considering information from our clinical operations group regarding the status of our clinical trials, we rely on information from CROs, such as estimated costs per patient, to calculate our accrual for direct clinical expenses at the end of each reporting period. For indirect expenses, which relate to site and other administrative costs to manage our clinical trials, we rely on information provided by the CRO, including costs incurred by the CRO as of a particular reporting date, to calculate our indirect

clinical expenses. In the event of early termination of a clinical trial, we accrue an amount based on our estimate of the remaining non-cancelable obligations associated with the winding down of the clinical trial, which we confirm directly with the CRO. Our estimates and assumptions could differ significantly from the amounts that we actually may incur.

Research and Development

Major components of research and development expenses consist of personnel costs, including salaries and benefits, clinical development performed by us and contract research organizations, preclinical work, pharmaceutical development, materials and supplies, payments related to work completed for us by third-party research organizations and overhead allocations consisting of various administrative and facilities related costs. All research and development costs are charged to expense as incurred.

Comprehensive Loss

Comprehensive loss is comprised of net loss and other comprehensive income (loss). Specifically, we include in other comprehensive loss the changes in unrealized gains and losses on our holdings of available-for-sale securities, which are excluded from our net loss. In 2006, other comprehensive loss also included the liability that has not yet been recognized as net periodic benefit cost for our postretirement benefit plan due to our adoption of Statement of Financial Accounting Standards (SFAS) No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans—an amendment of FASB Statements No. 87, 88, 106, and 132(R)" (SFAS 158) during the fourth quarter of 2006. Our comprehensive loss for the years ended December 31, 2006, 2005 and 2004 is reflected in the Consolidated Statements of Stockholders' Equity.

Segment and Concentrations Disclosure

In accordance with SFAS No. 131, "Disclosure About Segments of an Enterprise and Related Information," we are required to report operating segments and make related disclosures about our products, services, geographic areas and major customers. Our chief operating decision-maker is comprised of our executive management. Our chief operating decision-maker reviews our operating results and operating plans and makes resource allocation decisions on a company-wide or aggregate basis. Accordingly, we operate as one segment. Our facilities are located primarily within the United States.

Capitalized Software

Pursuant to SOP 98-1, we recognize costs incurred in the preliminary planning phase of software development as expense as the costs are incurred. Software development costs incurred in the application development phase are capitalized and are included in property and equipment. For the years ended December 31, 2006, 2005 and 2004, we capitalized software development costs of approximately \$6.3 million, \$3.7 million and \$1.3 million, respectively. Once the developed software is placed into service, these costs are amortized into expense over the estimated useful life of the software.

Foreign Currency Translation

The U.S. dollar is the functional currency for our French subsidiary. All foreign currency gains and losses are included in interest and other income, net, in the accompanying Statements of Operations and have not been material.

Land, Property and Equipment

Land, property and equipment are stated at cost less accumulated depreciation and amortization. Depreciation and amortization are computed using the straight-line method over the following estimated useful lives:

Buildings and improvements	15 to 30 years
Leasehold improvements	Shorter of asset life or term of lease
Laboratory and manufacturing equipment	7 years
Computer and office equipment	3 years
Furniture and fixtures	7 years

Capitalization of Interest Cost

We capitalize a portion of our interest on borrowings in connection with the renovation of our existing manufacturing facilities, the development and construction activities for our future headquarters in Redwood City, California and the development costs underlying significant software development projects. Capitalized interest is added to the cost of the underlying assets and is amortized over the useful lives of the assets. Of total interest cost incurred of \$14.8 million, \$14.1 million and \$8.8 million during the years ended December 31, 2006, 2005 and 2004, we capitalized interest of \$1.7 million, \$3.9 million and \$3.8 million, respectively. In addition, we capitalized \$0.4 million in interest related to payments for our Lab Building in Redwood City, California (see Note 13 for further details).

Goodwill, Other Intangible Assets and Other Long-Lived Assets

In March 2005, we recorded goodwill in connection with our acquisition of ESP Pharma (see Note 5). In accordance with SFAS No. 142, "Goodwill and Other Intangible Assets," (SFAS 142), we do not amortize goodwill. We test goodwill for impairment using a two-step process on an annual basis and between annual tests under certain circumstances. Factors that are considered important when evaluating whether impairment might exist include a significant adverse change in the business climate, unanticipated competition, loss of key personnel, significant continued under-performance compared to peers, or other factors specific to each asset or reporting unit being evaluated. Any changes in key assumptions about the business and its prospects, or changes in market conditions or other externalities, could result in an impairment charge and such a charge could have a material effect on our consolidated results of operations.

Other intangible assets consist of purchased core technology and product rights. In accordance with SFAS 142, we are amortizing our intangible assets with definite lives over their estimated useful lives and review them for impairment when events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. We are amortizing the core technology, product rights and licensed research technology assets on a straight-line basis over their estimated useful lives, 10, four to 12 and five years, respectively. Amortization of intangible assets is included primarily in research and development expenses and cost of product sales in the Consolidated Statement of Operations.

In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," (SFAS 144), we identify and record impairment losses, as circumstances dictate, on long-lived assets used in operations when events and circumstances indicate that the assets might be impaired and the discounted cash flows estimated to be generated by those assets are less than the carrying amounts of those assets. In 2006, 2005 and 2004, we recorded asset impairment charges of \$74.7 million, \$31.3 million and zero, respectively.

Postretirement Benefits

We sponsor a postretirement health care plan to offer medical benefits to certain of our former officers and their dependents. As of December 31, 2006, we adopted SFAS 158.

Recent Accounting Pronouncement

In July 2006, the Financial Accounting Standards Board (FASB) issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes," which is effective for fiscal years beginning after December 15, 2006. The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The interpretation also provides guidance on derecognition, classification, interest and penalties, accounting for interim periods, disclosure and transition. We will adopt the interpretation on January 1, 2007 and we do not believe the interpretation will have a material impact on our financial position and results of operations.

2. STOCK-BASED COMPENSATION

Effective January 1, 2006, we adopted SFAS No. 123, "Share-Based Payment (Revised 2004)" (SFAS 123(R)), which supersedes our previous accounting under Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" (APB 25), and related interpretations. SFAS 123(R) requires the recognition of compensation expense, using a fair-value based method, for costs related to all share-based awards including stock options and stock issued to our employees and directors under our stock plans. It requires companies to estimate the fair value of share-based awards on the date of grant using an option-pricing model. The value of the portion of the award that is ultimately expected to vest is recognized as expense on a straight-line basis over the requisite service periods in our Condensed Consolidated Statements of Operations.

In November 2005, the FASB issued FASB Staff Position No. 123R-3, "Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards." We have adopted the simplified method to calculate the beginning balance of the additional paid-in-capital (APIC) pool of the excess tax benefit and to determine the subsequent effect on the APIC pool and Consolidated Statements of Cash Flows of the tax effects of employee stock-based compensation awards that were outstanding upon our adoption of FAS 123(R).

We account for stock options granted to persons other than employees or directors at fair value using the Black-Scholes option-pricing model in accordance with EITF Issue No. 96-18, "Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services." Stock options granted to such persons and stock options that are modified and continue to vest when an employee has a change in employment status are subject to periodic revaluation over their vesting terms. We recognize the resulting stock-based compensation expense during the service period over which the non-employee provides services to us. The stock-based compensation expense related to non-employees for the years ended December 31, 2006, 2005 and 2004 was \$0.3 million, \$0.3 million and \$1.2 million, respectively.

Stock-Based Incentive Plans

We have four active stock-based incentive plans under which we may grant stock-based awards to our employees, officers, directors and consultants. The total number of shares of common stock authorized for issuance, shares of common stock issued upon exercise of options or as restricted stock that have vested and are no longer subject to forfeiture, subject to outstanding awards and available for grant under each of these plans as of December 31, 2006 is set forth in the table below:

	Total Shares of Common Stock Authorized	Total Shares of Common Stock Issued	Total Shares of Common Stock Subject to Outstanding Awards	Total Shares of Common Stock Available for Grant
1999 Stock Option Plan	9,568,694	2,361,838	5,168,947	2,037,909
1999 Nonstatutory Stock Option Plan	11,000,000	3,450,565	6,459,037	1,090,398
2002 Outside Directors Stock Option Plan	480,000	40,000	233,500	206,500
2005 Equity Incentive Plan	2,300,000	25,800	1,724,263 ⁽¹⁾	549,937
1991 Nonstatutory Stock Option Plan ⁽²⁾	14,131,306	13,267,312	863,994 ⁽³⁾	-

(1) Includes 136,900 restricted shares of our common stock that had not vested and were subject to forfeiture as of December 31, 2006.

(2) This plan expired in 2001 and we no longer may grant awards under this plan.

(3) These shares of common stock are subject to options that were granted before the 1991 Nonstatutory Stock Option Plan expired. All of the shares subject to these options are vested. Shares subject to options that are cancelled or expire without being exercised will automatically be added to the number of shares of common stock authorized for issuance under our 1999 Stock Option Plan.

Under our 2005 Equity Incentive Plan, we are authorized to issue a variety of incentive awards, including stock options, stock appreciation rights, restricted stock unit awards, performance share and performance unit awards, deferred compensation awards and other stock-based or cash-based awards. Under our 1999 Stock Option Plan, 1999 Nonstatutory Stock Option Plan and 2002 Outside Directors Stock Option Plan, we are only authorized to issue stock options.

Our 2002 Outside Directors Stock Option Plan provides for the automatic grant of stock options to outside directors upon appointment and annually after our annual meeting of stockholders. Stock options granted under our 2002 Outside Directors Stock Option Plan generally vest monthly over one year after the date of grant.

Stock options granted to employees under our plans in connection with the start of employment customarily vest over four years with 25% of the shares subject to such an option vesting on the first anniversary of the grant date and the remainder of the stock option vesting monthly after the first anniversary at a rate of one thirty-sixth of the remaining nonvested shares subject to the stock option. Stock options granted to employees as additional incentive and for performance reasons after the start of employment customarily vest monthly after the grant date or such other vesting start date set by the company on the grant date at a rate of one forty-eighth of the shares subject to the option. Each outstanding stock option granted prior to mid-July 2005 has a term of 10 years. Stock options granted after mid-July 2005 have a term of seven years.

Employee Stock Purchase Plan

In addition to the stock-based incentive plans described above, we adopted the 1993 Employee Stock Purchase Plan (ESPP), which is intended to qualify as an "employee stock purchase plan" under Section 423 of the Internal Revenue Code of 1986, as amended. Full-time employees who own less than 5% of our outstanding shares of common stock are eligible to contribute a percentage of their base salary, subject to certain limitations, over the course of six-month offering periods for the purchase of shares of common stock. The purchase price for shares of common stock purchased under our ESPP equals 85% of the fair market value of a share of common stock at the beginning or end of the relevant six-month offering period, whichever is lower. Of the 2,400,000 shares authorized for issuance under our ESPP, as of December 31, 2006, 2,071,494 have been issued and 328,506 remain available for future issuance. The stock-based compensation expense in connection with our ESPP for the year ended December 31, 2006 was \$1.6 million.

Common Stock Reserved for Future Issuance

Shares of our common stock reserved for future issuance at December 31, 2006 were as follows:

(In thousands)

All stock option and equity incentive plans	18,334
Employee stock purchase plan	329
Convertible debt	<u>22,970</u>
Total	<u>41,633</u>

Prior to the Adoption of SFAS 123(R)

Prior to the adoption of SFAS 123(R), we accounted for stock-based awards under the intrinsic value method, which followed the recognition and measurement principles of APB 25 and related interpretations. Accordingly, we did not recognize compensation expense in our Condensed Consolidated Statements of Operations with respect to options awarded to our employees and directors with exercise prices greater than or equal to the fair value of the underlying common stock on the date of grant. However, we did recognize compensation expense in our Condensed Consolidated Statements of Operations with respect to the modification of certain employee stock option awards and the issuance of restricted stock to certain employees.

The table below illustrates the effect on net loss and net loss per share if we had applied the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation," (SFAS 123) as amended by SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosures," to our stock-based compensation plans prior to the adoption of SFAS 123(R). For purposes of this pro forma disclosure, the value of the options was estimated using the Black-Scholes option-pricing model. Disclosures for the year ended December 31, 2006 are not presented in the table below because stock-based compensation to employees and directors were accounted for under SFAS 123(R) effective January 1, 2006 and recognized in our Consolidated Statements of Operations.

(In thousands, except per share data)	Year Ended December 31,	
	2005	2004
Net loss, as reported	\$ (166,577)	\$ (53,241)
Add: Total stock-based employee compensation expense included in net loss, net of taxes	640	411
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of taxes	<u>(20,472)</u>	<u>(19,594)</u>
Pro forma net loss	<u>\$ (186,409)</u>	<u>\$ (72,424)</u>
Basic and diluted net loss per share:		
As reported	\$ (1.60)	\$ (0.56)
Pro forma	<u>\$ (1.79)</u>	<u>\$ (0.76)</u>

Adoption of SFAS 123(R)

We calculated stock-based compensation expense recognized in 2006 under SFAS 123(R) based on the number of awards ultimately expected to vest, net of estimated forfeitures. SFAS 123(R) requires us to estimate forfeiture rates at the time of grant and revise such rates, if necessary, in subsequent periods if actual forfeitures differ from those estimates. We adopted SFAS 123(R) using the modified prospective application transition method, which requires that we recognize compensation expense in our consolidated financial statements for all awards granted to employees and directors after the date of adoption as well as for existing awards for which the requisite service has not been rendered

as of the date of adoption. The modified prospective transition method does not require restatement of prior periods to reflect the impact of SFAS 123(R). Upon adopting SFAS 123(R), we changed from the multiple-option approach to the single-option approach to value stock-based awards with a measurement date on or subsequent to January 1, 2006. In addition, we are amortizing the fair value of these awards using the straight-line attribution method. We believe that the single-option approach with straight-line attribution better reflects the level of service to be provided over the vesting period of our awards. We continue to expense the nonvested awards granted prior to January 1, 2006 under the multiple-option approach with graded-vesting attribution. In addition, in connection with the adoption of SFAS 123(R), we eliminated the remaining balance of the deferred stock-based compensation against APIC.

During the year ended December 31, 2006, we capitalized stock-based compensation costs of approximately \$75,000 under SFAS 123(R) in inventory. Since substantially all of the products sold in 2006 were manufactured prior to January 1, 2006, when we did not capitalize stock-based compensation expense in inventory, we did not recognize any stock-based compensation expense as a component of cost of product sales in 2006. However, we will recognize the related expenses in cost of product sales in the period the related inventories are sold.

Stock-based compensation expense recognized under SFAS 123(R) for employees and directors was as follows:

	Year Ended December 31, 2006
(In thousands, except per share amounts)	
Research and development	\$ 13,509
Selling, general and administrative	9,801
Total stock-based compensation expense	23,310
Tax benefit related to stock-based compensation expense	-
Net effect on net loss	\$ 23,310
Effect on net loss per basic and diluted share	\$ (0.21)

Valuation Assumptions

The stock-based compensation expense recognized under SFAS 123(R) for the year ended December 31, 2006 and presented in the pro forma disclosure required under SFAS 123 for the years ended December 31, 2005 and 2004 was determined using the Black-Scholes option valuation model. Option valuation models require the input of subjective assumptions and these assumptions can vary over time. The weighted-average assumptions used were as follows:

	Year Ended December 31,		
	2006	2005	2004
Stock Option Plans			
Expected life, in years	4.0	3.1	2.4
Risk-free interest rate	5.0%	3.7%	2.6%
Volatility	47%	63%	64%
Dividend yield	-	-	-

	Year Ended December 31,		
	2006	2005	2004
Employee Stock Purchase Plan			
Expected life, in years	0.5	0.5	0.5
Risk-free interest rate	4.8%	3.4%	1.6%
Volatility	43%	42%	62%
Dividend yield	-	-	-

Our expected term represents the period that we expect our stock-based awards to be outstanding, which we determined based on historical experience of similar awards, the contractual terms of the stock-based awards, vesting schedules and expectations of future optionee behavior as influenced by changes to the terms of stock-based awards. We base expected volatility on both the historical volatility of our common stock and implied volatility derived from the market prices of traded options of our common stock. We base the risk-free interest rate on the implied yield available on U.S. Treasury zero-coupon issues with a remaining term equal to the expected term of our options at the time of grant. We have not issued any dividends and do not anticipate paying any cash dividends in the foreseeable future. We therefore have assumed a dividend yield of zero for purposes of these fair value estimations.

Stock Option Activity

A summary of our stock option activity for the years ended December 31, 2006, 2005 and 2004 is presented below.

	2006		2005		2004	
	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price
(In thousands, except per share data)						
Outstanding at beginning of year	14,342	\$ 17.89	15,215	\$ 16.36	14,537	\$ 15.69
Granted	3,737	19.75	3,882	20.17	3,367	17.59
Exercised	(2,206)	13.23	(3,260)	11.22	(1,807)	8.69
Forfeited	(1,561)	20.73	(1,495)	22.96	(882)	25.73
Outstanding at end of year	14,313	18.79	14,342	17.89	15,215	16.36
Exercisable at end of year	8,301	18.20	8,041		9,377	
Weighted-average grant-date fair value of options granted during the year		\$ 8.28		\$ 8.98		\$ 6.93

Outstanding				Exercisable		
	Weighted-Average	Weighted-Average			Weighted-Average	
	Remaining	Average	Aggregate		Average	Aggregate
Number	Contractual	Exercise	Intrinsic	Number	Exercise	Intrinsic
Outstanding	Life (years)	Price	Value	Exercisable	Price	Value
(In thousands, except per share data and remaining contractual life data)						
\$ 4.25 - \$ 8.30	1,599	4.98	\$ 7.15	1,516	\$ 7.11	
\$ 8.39 - \$ 15.25	2,393	6.08	13.15	1,842	12.75	
\$ 15.35 - \$ 16.82	666	8.01	16.45	284	16.41	
\$ 16.86 - \$ 17.13	1,871	6.66	17.12	223	17.08	
\$ 17.19 - \$ 18.90	1,617	6.70	18.19	859	18.42	
\$ 18.91 - \$ 21.01	2,005	5.87	20.20	1,171	20.59	
\$ 21.02 - \$ 24.21	1,440	5.66	21.86	574	21.95	
\$ 24.27 - \$ 27.87	1,459	4.90	27.17	1,211	27.25	
\$ 27.90 - \$ 52.44	1,238	5.23	32.82	596	35.83	
\$ 56.84	25	3.80	56.84	25	56.84	
Totals	14,313	5.92	\$ 18.79 \$ 58,836	8,301	\$ 18.20	\$ 41,957

Aggregate intrinsic value in the table above represents the total pre-tax intrinsic value, based on the closing prices of our common stock of \$20.14 on December 29, 2006, which would have been received by the option holders had all option holders exercised their options as of that date. Total unrecognized compensation cost related to nonvested stock options outstanding as of December 31, 2006 was \$41.1 million, excluding forfeitures, which we expect to recognize over a weighted-average period of 2.8 years.

Additional information regarding our options exercised is set forth below:

(In thousands)	Year Ended
	December 31, 2006
Cash received	\$ 29,182
Aggregate intrinsic value	\$ 28,469

Restricted Stock

A summary of our restricted stock activity for the year ended December 31, 2006 is presented below:

	Number of	Weighted average grant-date fair value per share
(In thousands, except per share data)	shares	
Nonvested at December 31, 2005	103,200	\$ 21.88
Awards granted	59,500	\$ 19.09
Awards vested	(25,800)	\$ (21.88)
Nonvested at December 31, 2006	136,900	\$ 20.67

Stock-based compensation expense related to our restricted stock for the year ended December 31, 2006 was \$0.7 million. Total unrecognized compensation cost related to nonvested restricted stock outstanding as of December 31, 2006 was \$2.4 million, which we expect to recognize over a weighted-average period of 2.9 years. A total of 25,800 shares of restricted stock vested during the year ended December 31, 2006.

3. COLLABORATIVE AND LICENSING ARRANGEMENTS

Biogen Idec MA Inc. In September 2005, we entered into a collaboration agreement with Biogen Idec MA Inc. (Biogen Idec) for the joint development, manufacture and commercialization of three antibodies. The agreement provides for shared development and commercialization of daclizumab in MS and indications other than transplant and respiratory diseases, and for shared development and commercialization of volociximab (M200) and HuZAF (fontolizumab) in all indications.

We received an upfront license fee payment of \$40.0 million, and, pursuant to a related stock purchase agreement, Biogen Idec purchased approximately 4.1 million shares of our common stock at \$24.637 per share, which represented the then fair market value of the stock, for approximately \$100.0 million in cash. These shares were subject to a lock-up period, half for six months and the remainder for one year from the closing date. Biogen Idec also agreed to a standstill period of one year during which it was restricted from acquiring, or soliciting other parties to acquire, our voting securities.

We and Biogen Idec share equally the costs of all development activities and all operating profits from each collaboration product within the United States and Europe. The companies share the development, manufacturing and commercialization plans for collaboration products and intend to divide implementation responsibilities to leverage each company's capabilities and expertise. We are eligible to receive development and commercialization milestones based on the further successful development of the antibodies covered by the collaboration agreement. Each party will have co-promotion rights in the United States and Europe. Outside the United States and Europe, Biogen Idec will fund all incremental development and commercialization costs and pay a royalty to us on sales of collaboration products. If multiple products are developed successfully in multiple indications and all milestones are achieved, PDL could receive certain development and commercialization milestone payments totaling up to \$660 million. Of these, \$560 million are related to development and \$100 million are related to commercialization of collaboration products.

We determined that all elements under the collaboration agreement should be accounted for as a single unit of accounting under EITF 00-21, "Multiple Element Arrangements." As we have continuing obligations under the collaboration agreement, and as significant development risk remains, we recorded the \$40.0 million upfront license fee as deferred revenue and we are recognizing this amount over development periods of the three antibodies, ranging from five to nine years. During the years ended December 31, 2006 and 2005, we recognized revenues of approximately \$27.2 million and \$11.4 million, respectively, under the Biogen Idec arrangement.

Roche. Effective October 2003, we entered into an Amended and Restated Worldwide Agreement (the 2003 Worldwide Agreement) with Hoffmann-La Roche Inc. and F. Hoffmann-La Roche Ltd. (together, Roche) under which we paid \$80 million to Roche for the acquisition of exclusive rights to daclizumab in all indications other than transplant indications and an option to acquire Roche's rights to daclizumab in transplant indications (the reversion option). Of the \$80 million that we paid to Roche, we recorded a charge to acquired in-process research and development totaling approximately \$48.2 million, representing technology that had not yet reached technological feasibility and that had no known future alternative uses. In particular, this amount related to the rights to autoimmune indications for daclizumab that we were developing and testing in clinical studies at that time, specifically to treat asthma and ulcerative colitis. We capitalized the remaining amount of \$31.8 million, \$16.0 million of which related to the daclizumab core technology, and \$15.8 million of which related to the reversion option. We are amortizing the value of the core technology over the term of the patents underlying the acquired technology, and in the fourth quarter of 2005, we wrote off the entire remaining value of the reversion option in connection with our entrance into the Second Amended and Restated Worldwide Agreement with Roche in October 2005 because we agreed to not exercise the reversion option (see below).

In September 2004, we entered into a Co-Development and Commercialization Agreement with Roche for the joint development and commercialization of daclizumab for the treatment of asthma and other respiratory diseases (the Asthma Collaboration).

In October 2005, we and Roche entered into the Second Amended and Restated Worldwide Agreement (the 2005 Worldwide Agreement), which amended and restated the 2003 Worldwide Agreement. Pursuant to the 2005 Worldwide Agreement, we acquired all of Roche's remaining rights to daclizumab subject to Roche's exclusive right to continue to commercialize daclizumab under the trademark *Zenapax*® for the prevention of acute organ rejection in patients undergoing kidney transplants. In consideration, we agreed that we would not exercise the reversion option under the 2003 Worldwide Agreement to promote *Zenapax* for the prevention of acute kidney transplant rejection. As a result, during the fourth quarter of 2005, we recorded an asset impairment charge of \$15.8 million to write off the carrying value of the reversion option asset. The 2005 Worldwide Agreement also provided that Roche will only be obligated to pay us royalties on sales of *Zenapax* antibody above a threshold level, which we do not expect to be reached based on our current expectations. As a result, we do not expect to receive royalties from Roche under the 2005 Worldwide Agreement.

Also in October 2005, we and Roche also entered into the Amended and Restated Co-Development and Commercialization Agreement (the Roche Co-Development Agreement), which broadened the scope of the Asthma Collaboration to include the joint development and commercialization of daclizumab for transplant indications, with an emphasis on transplant maintenance.

In August 2006, Roche elected to discontinue its involvement in the Asthma Collaboration under the Roche Co-Development Agreement. On that date, as we had no further obligations to Roche under this arrangement, we recognized approximately \$18.8 million in deferred license, collaboration and other revenues related to unearned amounts that we had received from Roche specifically related to

the Asthma Collaboration. In November 2006, we earned and received from Roche a final \$5.0 million milestone payment under the Asthma Collaboration, which we recognized as license, collaboration and other revenues in the fourth quarter of 2006. Had the Asthma Collaboration not been discontinued, the \$18.8 million of deferred revenues and the \$5 million milestone payment would have otherwise been deferred to and recognized in future periods.

In November 2006, Roche also notified us that it had elected to terminate the Roche Co-Development Agreement under which we were also co-developing daclizumab for transplant indications, with an emphasis on transplant maintenance (the Transplant Collaboration). As a result of the termination of the Asthma Collaboration and the termination of the Roche Co-Development Agreement, we will not receive any further milestone payments related to the Asthma Collaboration or the Transplant Collaboration, however, we will continue to recognize unearned amounts under the Transplant Collaboration through the date of the termination of the Roche Co-Development Agreement in May 2007. During the fourth quarter of 2006, we recognized approximately \$1.7 million in previously deferred revenues that would have otherwise been deferred to future periods had the termination not occurred.

During 2006, 2005 and 2004, we recognized \$31.7 million, \$8.6 million and \$3.7 million, respectively, under these arrangements with Roche.

Genentech, Inc. In September 1998, we entered into an agreement with Genentech, Inc. (Genentech) covering patent rights under our humanization patents and under Genentech's patents relating to antibody engineering. Each company can obtain up to six licenses for humanized antibodies upon payment of an additional fee of at least \$1.0 million per antibody, as well as royalties on any product sales. The number of licensed antibodies may be increased and the term of the agreement extended upon payment of additional fees. In September 2003, Genentech and we mutually agreed to extend the master agreement for an additional 5-year term ending December 2008. Under this agreement, we currently receive royalties from the sale of *Herceptin*, *Avastin*, *Xolair*, *Raptiva* and *Lucentis* antibodies.

4. NET LOSS PER SHARE

In accordance with FASB Statement No. 128, "Earnings Per Share," basic net loss per share amount is computed using the weighted-average number of shares of common stock outstanding during the periods presented, while diluted net loss per share is computed using the sum of the weighted-average number of common and common equivalent shares outstanding. Common equivalent shares used in the computation of diluted earnings per share result from the assumed exercise of stock options, the issuance of restricted stock and the assumed purchase of common shares under ESPP using the treasury stock method, as well as the assumed release of shares in escrow from the ESP Pharma acquisition and the conversion of convertible notes using the if-converted method. For all periods presented, we incurred a net loss, and as such, we did not include the effect of outstanding stock options, outstanding shares in escrow, outstanding restricted stock, or outstanding convertible notes in the diluted net loss per share calculations, as their effect would have been anti-dilutive.

The following table summarizes the number of common equivalent shares excluded from the calculation of diluted net loss per share reported in the statement of operations and excluded from the table presented in the Stock-Based Compensation section in Note 1 above, as their effect would have been anti-dilutive:

(In thousands)	Years Ended December 31,		
	2006	2005	2004
Stock options	14,283	15,376	14,841
Common stock in escrow	953	1,608	—
Restricted stock	120	49	—
ESPP	69	42	41
Convertible notes	22,970	21,640	12,415
Total	38,395	38,715	27,297

5. ESP PHARMA ACQUISITION AND SUBSEQUENT DIVESTITURE OF OFF-PATENT PRODUCTS

In March 2005, we completed the acquisition of all of the outstanding stock of ESP Pharma. We acquired ESP Pharma consistent with our business strategy of becoming a commercial enterprise that derives the majority of its revenues from sales of proprietary products. The ESP Pharma acquisition was accounted for as a business combination in accordance with SFAS No. 141, "Business Combinations" (SFAS 141). In addition to the issuance of 7,330,182 shares of PDL common stock and cash payment of \$325.0 million to ESP Pharma stockholders, we deposited 2,523,588 shares of common stock into an escrow account to be held for a period of between six months and one year from the date of the close of the acquisition, pursuant to the terms of an Escrow Agreement entered into in connection with the Amended and Restated Agreement and Plan of Merger. The value associated with these shares will be accounted for in the future as contingent consideration. We also incurred direct transaction costs of \$5.4 million.

During the second quarter of 2006, we reached a settlement with the IRS regarding certain pre-acquisition tax issues of ESP Pharma for the tax year ended December 31, 2003 and during the third quarter of 2006, certain contingent tax liabilities lapsed for the tax year ended December 31, 2002. Accordingly, we reduced certain recorded tax liabilities and the associated amounts allocated to goodwill by \$0.2 million in the second quarter ended June 30, 2006 and by \$0.4 million in the third quarter ended September 30, 2006.

Pursuant to the terms of the Escrow Agreement governing the escrow account, 1,260,842, 350,735 and 50,673 shares of common stock held in escrow were released from escrow to the ESP Pharma stockholders in September 2005, March 2006 and April 2006, respectively. In connection with these releases, we increased goodwill by \$35.3 million, \$11.2 million and \$1.5 million, representing the fair value of the shares released on the release dates. In addition, a total of 952 shares were removed from the escrow account and cancelled in 2005 due to ESP Pharma's breaches of certain representations and warranties under the Amended and Restated Agreement and Plan of Merger.

In July 2006, we filed a demand for arbitration with Judicial Arbitration and Mediation Services to resolve the disputed claims against the remaining 860,386 shares of common stock in escrow. In September 2006, the ESP Pharma stockholders responded to our demand for arbitration denying all of our claims. An arbitrator has been chosen in this matter and the initial arbitration session is scheduled to occur on June 18, 2007.

In January 2007, we released our claim with respect to 18,842 shares held in escrow, because certain liabilities underlying the original claims had lapsed, and these shares were released to the ESP Pharma stockholders. We believe all current claims against the remaining 841,544 shares are valid and we will vigorously assert our claims against these shares in the arbitration proceeding; however, we cannot be certain of the outcome at this time.

The net book value of acquired assets and liabilities, which approximated fair value as of March 23, 2005, was as follows (In thousands):

Assets:	
Cash and cash equivalents	\$ 2,442
Inventories	4,612
Other current assets	1,904
Fixed assets	<u>808</u>
Total assets	9,766
Liabilities:	
Accounts payable	1,836
Accrued compensation	1,803
Accrued royalties	5,432
Accrued sales rebates	4,817
Other current liabilities	<u>10,518</u>
Total liabilities	24,406
Net book value of acquired assets and liabilities	<u>\$ (14,640)</u>

We allocated the revised purchase price as follows:

Net liabilities	\$ (14,640)
Goodwill	31,262
Intangible assets	339,200
Acquired in-process research and development	<u>79,417</u>
Total purchase price	<u>\$ 435,239</u>

The \$339.2 million value assigned to the intangible assets related to product rights for the six products—*Cardene IV*, *IV Busulfex*, *Declomycin*, *Sectral*, *Tenex* and *Ismo* products—rights to which we acquired. During 2005, we concluded that the carrying amount of the product rights for the off-patent products, consisting of *Declomycin*, *Sectral*, *Tenex* and *Ismo*, was impaired as the estimated fair value of these product rights was less than the net carrying value. Accordingly, we recorded an impairment charge in 2005 to reduce the carrying value of these product rights to the fair value. During 2005, we also classified these product rights and the related inventory as held for sale and ceased the amortization of these product rights in accordance with SFAS 144. In addition, we wrote down inventory by \$1.1 million related to the off-patent product inventory on hand as of December 31, 2005 based on its expected realizable amount. We completed the sale of these products in the first quarter of 2006. We are amortizing the value assigned to the remaining two products, *Cardene IV* and *IV Busulfex*, over 10 and 12 years, or a weighted-average period of 10.4 years, the estimated useful lives of these assets, respectively.

We entered into an agreement regarding the sale of rights to the *Declomycin* product with Glades Pharmaceuticals, LLC (Glades) in December 2005. The transfer of rights to the *Declomycin* product

to Glades for total cash proceeds of \$8.3 million was completed in February 2006. We sold the rights to the Sectral, Tenex and Ismo products to Dr. Reddy's Laboratories Limited for total cash proceeds of \$2.7 million in March 2006. During the first quarter of 2006, we paid \$4.1 million to Wyeth and obtained the consent from Wyeth necessary to transfer all rights to the Declomycin product to Glades and all rights to our other three off-patent products to Dr. Reddy's Laboratories. The total expense recognized related to these two transactions aggregated to \$4.1 million and was recorded in selling, general and administrative expense in our Condensed Consolidated Statements of Operations during the first quarter of 2006.

As we did not identify any pre-acquisition contingencies on the acquisition date, under SFAS 141, charges incurred subsequent to our acquisition of ESP Pharma that are associated with pre-acquisition operations are included in Other acquisition-related charges in the Condensed Consolidated Statements of Operations. As such charges directly relate to ESP Pharma operations prior to our acquisition of the business, we recognize them as operating expenses rather than as a reduction to current period product sales.

As part of the allocation of the purchase price for ESP Pharma, we allocated \$79.4 million to acquired in-process research and development related to ESP Pharma's clinical stage research and development programs that had not yet reached technological feasibility and had no alternative future use as of the acquisition date. A summary of these programs follows:

Program	Description	Value
		(In thousands)
Terlipressin	A synthetic 12 amino acid peptide derived from the naturally occurring lysine-vasopressin for type 1 hepatorenal syndrome (HRS)	\$ 23,765
Ularitide	A synthetic form of the natriuretic peptide for the treatment of acute decompensated heart failure	55,652
		<u>\$ 79,417</u>

Prior to December 2006, we were party to a collaboration agreement with Orphan Therapeutics, LLC (Orphan Therapeutics), the holder of the Investigational New Drug application for terlipressin, pursuant to which we held exclusive marketing, sales and distribution rights to terlipressin. In August 2006, we announced that the Phase 3 trial of terlipressin in patients with type 1 HRS did not meet its primary endpoint. Following a meeting among representatives of FDA, Orphan Therapeutics and us regarding the outcome of the Phase 3 trial of terlipressin, we and Orphan mutually agreed to terminate the agreement under which we held exclusive marketing, sales and distribution rights to terlipressin effective December 16, 2006 and the rights we previously held under this collaboration agreement reverted back to Orphan at that time.

We completed the Scientific Advice procedure with the European Medicines Agency (EMA) to define the Phase 3 trial requirements for ularitide and have been planning to initiate a two-study, 3,300-patient Phase 3 trial in Europe. As we have been planning for the initiation of these trials, we also have been conducting discussions with potential partners for the ularitide program. Based on our partnering discussions, we believe potential partners want to have active involvement in the registration process. As a result, we decided to delay the start of the planned European trials until we have partnered the ularitide program to better ensure the successful development of ularitide. Separately, we plan to start a U.S.-based Phase 1 dose-ranging study to define dose-limiting toxicity that the FDA asked us to conduct.

6. RETAVASE® PRODUCT ACQUISITION

On March 23, 2005, immediately after our acquisition of ESP Pharma, we completed the acquisition of rights to manufacture, develop, market and distribute *Retavase* product in the United States and Canada. The aggregate purchase price was approximately \$110.5 million, including the cash paid to Centocor of \$110.0 million and \$0.5 million of transaction costs. As we did not acquire any employees, and therefore the acquisition lacked the necessary inputs, processes and outputs to constitute a business, we have accounted for the *Retavase* product acquisition as an acquisition of assets rather than as a business combination in accordance with EITF Issue No. 98-3, "Determining Whether a Nonmonetary Transaction Involves Receipt of Productive Assets or of a Business." *Retavase* product sales are included in our results of operations from the date of the re-launch of the product in April 2005.

The following table summarizes the purchase price allocation of *Retavase* product assets on March 23, 2005:

(In thousands)	
Tangible assets	\$ 16,500
Intangible assets	93,500
Transaction costs	500
Total purchase price	<u>\$ 110,500</u>

Under the March 2005 agreement with Centocor for the purchase of the rights to the *Retavase* product, in addition to the \$110.0 million paid upon the execution of the agreement, we agreed to pay up to \$45.0 million in milestone payments to Centocor upon the occurrence of certain future events. Of the \$45.0 million in potential milestone payments, a total of \$30.0 million will be recorded as additional purchase price if and when payable to Centocor. The remaining \$15.0 million in milestone payments will be recognized as research and development expense, if and when due and payable to Centocor. During September 2006, Centocor met the first milestone under the terms of the agreement, which triggered a \$15.0 million payment due to them. Accordingly, in September 2006, we recorded additional intangible assets of \$15.0 million as *Retavase* product rights.

During the third quarter of 2006, we recognized a \$1.5 million impairment charge for our product rights related to the distribution of *Retavase* product in certain territories. This amount represented the difference between the carrying value of the asset and the present value of estimated future cash flows as of September 30, 2006 under SFAS 144. After recognizing the impairment charge, the book value of this intangible asset as of September 30, 2006 was approximately \$0.2 million and remained unchanged at December 31, 2006.

During the fourth quarter of 2006, we recognized additional impairment charge of \$72.1 million to reduce the carrying value of our *Retavase* product rights to \$12.9 million, representing the present value of its estimated future cash flows as of December 31, 2006.

The remaining carrying value of these intangible assets of \$13.1 million as of December 31, 2006 is being amortized over periods between two to six and a half years, or a weighted-average period of 6.2 years, the estimated useful lives of these assets as of December 31, 2006.

7. MARKETABLE SECURITIES AND RESTRICTED INVESTMENTS

We invest our excess cash balances primarily in short-term and long-term marketable debt securities. These securities are classified as available-for-sale. Available-for-sale securities are carried at estimated fair value, with unrealized gains and losses reported in accumulated other comprehensive loss in stockholders' equity. The amortized cost of debt securities is adjusted for amortization of premiums and discounts to maturity. Such amortization is included in interest income. The cost of securities sold is based on the specific identification method, when applicable.

To date, we have not experienced credit losses on investments in these instruments. During 2006, we recorded \$18.3 million as non-current restricted cash related to the lease of our future headquarters in Redwood City, California. Of this amount, \$15.0 million supports a letter of credit from which our landlord can draw if we do not fulfill our obligations with respect to the construction of our leasehold improvements, and the remaining \$3.3 million supports letters of credit serving as a security deposit. We did not have any restricted cash as of December 31, 2005.

The following is a summary of our marketable debt securities. Estimated fair value is based upon quoted market prices for these or similar instruments.

	Marketable Debt Securities			
	Amortized	Gross	Gross	Estimated
	Cost	Unrealized	Unrealized	Fair
		Gains	Losses	Value
(In thousands)				
December 31, 2006				
Securities of U.S. Government agencies maturing:				
within 1 year	\$ 144,671	\$ —	\$ (363)	\$ 144,308
between 1-3 years	74,997	39	(144)	74,892
U.S. corporate debt securities maturing:				
within 1 year	9,807	—	—	9,807
between 1-3 years	—	—	—	—
Total marketable debt securities	\$ 229,475	\$ 39	\$ (507)	\$ 229,007
December 31, 2005				
Securities of the U.S. Government maturing:				
within 1 year	\$ 6,827	\$ —	\$ —	\$ 6,827
between 1-3 years	—	—	—	—
Securities of U.S. Government agencies maturing:				
within 1 year	95,785	—	(995)	94,790
between 1-3 years	49,999	—	(1,071)	48,928
Total marketable debt securities	\$ 152,611	\$ —	\$ (2,066)	\$ 150,545

The following table summarizes the unrealized loss positions of our marketable debt securities for which other-than-temporary impairments have not been recognized at December 31, 2006 and 2005:

(in thousands)	Marketable Debt Securities			
	December 31, 2006		December 31, 2005	
	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
Less than 12 months	\$ 49,853	\$ (144)	\$ 49,430	\$ (568)
Greater than 12 months	39,638	(363)	93,500	(1,498)
Total	\$ 89,491	\$ (507)	\$ 142,930	\$ (2,066)

During 2006 and 2004, we did not recognize any gain or loss on sales of available-for-sale securities. During 2005, we realized \$0.3 million in losses on sales of available-for-sale securities. We do not believe that any of our marketable securities have suffered any other-than-temporary declines in value as of December 31, 2006, as the unrealized losses primarily relate to the fluctuation of interest rates, and we have the ability and intent to hold such securities to maturity. At December 31, 2005, we held \$6.8 million of U.S. government securities classified as held-to-maturity under SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities," in addition to our available-for-sale portfolio (see below for further details of such securities). At December 31, 2006, we did not have any securities classified as held-to-maturity.

In July 2003, we issued 2.75% Convertible Subordinated Notes due August 16, 2023 with a principal amount of \$250.0 million (see Note 15 for further details). In connection with the issuance of these convertible notes, we pledged a portfolio of U.S. government securities as security, which, including the interest earned thereon, were sufficient to pay the first six scheduled interest payments for the notes. The pledged amount, which was zero at December 31, 2006 and \$6.8 million at December 31, 2005, consisted of securities of the U.S. government. As of December 31, 2005, the pledged amount was reflected on the Consolidated Balance Sheet within marketable securities. The basis for the carrying value of these restricted investments was the amortized cost of the investments, which approximated the fair value at December 31, 2005.

8. INVENTORY

Inventories consisted of the following:

(In thousands)	December 31,	
	2006	2005
Raw materials	\$ 9,689	\$ 6,249
Work-in-process	5,288	9,332
Finished goods	4,688	2,147
Total	\$ 19,663	\$ 17,728

9. LAND, PROPERTY AND EQUIPMENT

Land, property, and equipment consisted of the following:

(In thousands)	December 31,	
	2006	2005
Land	\$ 14,717	\$ 12,229
Buildings and improvements	178,624	43,069
Leasehold improvements	22,856	22,008
Laboratory and manufacturing equipment	79,552	31,310
Construction-in-process	42,842	180,381
Computer and office equipment	39,144	28,629
Furniture and fixtures	4,611	4,053
Gross land, property and equipment	382,146	321,679
Less accumulated depreciation and amortization	(85,617)	(55,626)
Net land, property and equipment	\$ 296,529	\$ 266,053

The construction-in-process account as of December 31, 2006 includes \$25.4 million, which represents the fair value of our Lab Building in our new facilities in Redwood City, California and related capitalized interest, as discussed in Note 13.

10. INTANGIBLE ASSETS

Intangible assets consisted of the following:

(In thousands)	December 31, 2006			December 31, 2005		
	Gross			Gross		
	Carrying Amount	Accumulated Amortization	Net Carrying Amount	Carrying Amount	Accumulated Amortization	Net Carrying Amount
Product rights	\$ 328,876	\$ (53,865)	\$ 275,011	\$ 416,500	\$ (32,632)	\$ 383,868
Assembled workforce	1,410	(1,410)	-	1,410	(1,410)	-
Core technology	16,053	(5,351)	10,702	16,053	(3,705)	12,348
Licensed research technology	-	-	-	1,500	(450)	1,050
Net intangible assets	\$ 346,339	\$ (60,626)	\$ 285,713	\$ 435,463	\$ (38,197)	\$ 397,266

Amortization expense for our intangible assets included in research and development expenses during the years ended December 31, 2006, 2005 and 2004 was approximately \$1.8 million, \$2.1 million and \$2.5 million, respectively. Amortization expense for our intangible assets included in cost of product sales during the years ended December 31, 2006 and 2005 was approximately \$43.1 million and \$35.4 million, respectively.

In September 2006, we acquired from Roche all *Cardene* product-related rights owned by them, including rights to the *Cardene* trademark, rights to the *Cardene* Immediate Release product (*Cardene IR*) and the *Cardene* Sustained Release product (*Cardene SR*), and inventories for both *Cardene SR* and *Cardene IR* products. In connection with this transaction, we now own rights to all formulations of the *Cardene* product. In consideration for these rights, we agreed to pay Roche \$13.9 million, \$3.7 million of which was due upon signing of the agreement, \$6.7 million of which is due during the first half of 2007 upon the delivery of additional *Cardene SR* product inventory from Roche, and \$3.5 million of which is due upon FDA approval of the technology transfer of the manufacturing process for

nicardipine, the active pharmaceutical ingredient in the manufacture of all *Cardene* products, which we expect to occur in 2008. Under the terms of the arrangement, we are now obligated to pay royalties to Roche only on sales of intravenous *Cardene* products that fall under the existing relevant *Cardene* product-related U.S. patents through patent expiration, which is currently November 2009, but do not owe additional royalties on sales of the oral products.

In connection with the transaction, during the third quarter of 2006, we recorded \$10.7 million of the purchase price, which was allocated to each element of the arrangement based on each element's relative fair value, as follows:

(In thousands)

Inventories	\$ 1,273
Intangible assets	3,776
Research and development expense	<u>5,621</u>
	<u>\$ 10,670</u>

We determined the fair value of the acquired assets consistent with SFAS 142. The fair value of the inventories and intangible assets acquired included both *Cardene IR* and *Cardene SR* products. Since we are not going to sell the *Cardene IR* product going forward, we wrote off the fair value attributable to *Cardene IR* product inventories and immediately recorded \$0.2 million as asset impairment charges during the third quarter of 2006. We expect to amortize the \$3.8 million we allocated to intangible assets relating to the *Cardene SR* product over a period of three years, which approximates the remaining patent life. We also recognized \$5.6 million of the purchase price as research and development expenses, representing the net present value of the estimated royalty amounts we potentially saved related to preliminary research pertaining to potential products that are outside the scope of the existing *Cardene* product-related U.S. patents. These research efforts were incomplete and had not yet reached technological feasibility as of the date of the transaction with Roche.

In addition to the \$10.7 million purchase price recorded in the third quarter of 2006, we expect to record the fair value of additional *Cardene SR* product inventory, totaling approximately \$3.2 million, once such inventory is delivered to us from Roche, which is expected in the first half of 2007.

Also, in September 2006, we recorded \$15.0 million as additional *Retavase* product rights. See Note 6 for further details.

During December 2006, in connection with the negotiation of a new supply agreement for the manufacture of *Retavase* product, we determined that indicators existed that suggested our *Retavase* product rights intangible assets could be impaired. As such, we tested these intangible assets for recoverability under SFAS 144 and the total of the estimated future cash flows directly related to our sale of *Retavase* product was less than the carrying value of the asset as of December 31, 2006. Therefore, we determined that the carrying value of our *Retavase* product rights was impaired, and we used a present value technique to calculate the fair market value of the asset using a discount rate of 15%. As a result, we recognized an impairment charge totaling approximately \$72.1 million, which represented the difference between the carrying value of the asset and the present value of estimated future cash flows as of December 31, 2006.

In September 2006, we recognized a \$1.5 million impairment charge for our product rights related to the distribution of *Retavase* product in certain territories. This amount represented the difference between the carrying value of the asset and the present value of estimated future cash flows as of September 30, 2006 under SFAS 144. After recognizing the impairment charge, the book value of this intangible asset as of September 30, 2006 was approximately \$0.2 million and remained relative unchanged at December 31, 2006.

In June 2006, we concluded that the carrying amount of the licensed research technology acquired from Morphotek Inc. in 2004 was impaired because we abandoned the related technology associated with our research projects. Accordingly, we recorded an impairment charge of \$0.9 million, representing the unamortized balance prior to the impairment assessment, during the second quarter of 2006.

During the third quarter of 2005, we determined that the carrying value of the off-patent products, which were acquired through our acquisition of ESP Pharma in March 2005, was impaired. Accordingly, we wrote down the related product rights to fair value and ceased the amortization of the related product rights since these assets were then being held for sale (see Note 5 for further details).

For our product rights and core technology intangible assets, the expected future annual amortization expense is as follows:

(In thousands)	Product Rights	Core Technology
For the year ending December 31,		
2007	\$ 33,486	\$ 1,647
2008	33,486	1,647
2009	33,282	1,647
2010	32,217	1,647
2011	32,217	1,647
Thereafter	<u>110,323</u>	<u>2,467</u>
Total amortization expense	<u>\$ 275,011</u>	<u>\$ 10,702</u>

11. ACCRUED LIABILITIES

Other accrued liabilities consisted of the following:

(In thousands)	December 31,	
	2006	2005
Consulting and services	\$ 12,105	\$ 9,757
Off-patent branded product sale deposit and accruals	—	9,175
Accrued clinical and pre-clinical trial costs	14,302	6,287
Accrued interest	4,453	4,454
Construction-in-process	3,294	1,694
Milestone payment related to the purchase of <i>Cardene</i> product-related rights from Roche	3,500	—
Deferred tax liability	6,075	—
Other	8,271	6,365
Total	\$ 52,000	\$ 37,732

The milestone payment related to the purchase of *Cardene* product-related rights is a milestone payment due during the first half of 2007 upon the delivery of additional *Cardene SR* product inventory from Roche, as discussed in Note 10.

The off-patent product sale deposit and accruals balance as of December 31, 2005 related to the sale of the off-patent products. Of the \$9.2 million accrued, \$8.3 million represents net cash received in December 2005 for the sale of rights to the Declomycin product to Glades, and the remaining \$0.9 million represents accrued commission and legal fees. The necessary consent to transfer the rights to Glades was obtained and the transfer of the rights occurred in February 2006.

12. POSTRETIREMENT BENEFIT PLAN

In June 2003, we established a postretirement health care plan (the Plan), which covers medical, dental and vision coverage for certain of our former officers and their dependents. Coverage for eligible retirees is noncontributory, but retirees are required to contribute 25% of dependent premium cost. In addition, coverage under the Plan ceases when participants become eligible for Medicare benefits.

In December 2006, we adopted SFAS 158 which required us to recognize the funded status of the Plan in our Consolidated Balance Sheets, which was a liability of \$1.7 million as of December 31, 2006. Prior to the adoption of SFAS 158, the amount recognized in our Consolidated Balance Sheets represented our Plan's accrued benefit cost. For the year ended December 31, 2005, that amount was approximately \$0.6 million.

The following table illustrates the incremental effect of applying SFAS 158 on individual line items in our Consolidated Balance Sheets as of December 31, 2006:

	Before		After	
	Application of		Application of	
	Statement		Statement	
(In thousands)	158	Adjustments	158	
Other long-term liabilities	\$ 36,671	\$ 858	\$ 37,529	
Total liabilities	673,494	858	674,352	
Accumulated other comprehensive loss	(468)	(858)	(1,326)	
Total stockholders' equity	468,398	(858)	467,541	

The following table sets forth the change in benefit obligation for the Plan:

	December 31,	
	2006	2005
(In thousands)		
Accumulated postretirement benefit obligation at beginning of year	\$ 1,794	\$ 1,296
Service cost	148	109
Interest cost	97	72
Actuarial loss (gain)	(263)	356
Plan participants' contributions	11	6
Benefits paid	(81)	(45)
Accumulated postretirement benefit obligation at end of year	\$ 1,706	\$ 1,794

We calculated the accumulated postretirement benefit obligation using an assumed discount rate of 5.75 % and 5.50% for the years ended December 31, 2006 and 2005, respectively. In 2006 and 2005, we assumed the rate of increase in per capita costs of covered health care benefits to be 8% for 2006 and 9% for 2005, decreasing gradually to 5.5% for both assumptions by the year 2010.

As of December 31, 2006, the amounts recognized in our Consolidated Balance Sheets are as follows:

(In thousands)	
Other accrued liabilities	\$ 81
Other long-term liabilities	1,625
Net liability recognized	\$ 1,706

Net periodic benefit cost for the Plan consists of the following:

(In thousands)	December 31,	
	2006	2005
Service cost	\$ 148	\$ 109
Interest cost	97	72
Amortization of prior service cost	74	74
Amortization of net (gain) loss	38	8
Net periodic benefit cost	<u>\$ 355</u>	<u>\$ 263</u>

Assumed health care trend rates could have a significant effect on the amounts reported for health-care plans. A one-percentage-point change in assumed health care cost trend rate would have the following effects:

(In thousands)	One percentage point increase	One percentage point decrease
Effect on accumulated postretirement benefit obligation as of December 31, 2006	\$ 35	\$ (31)
Effect on total of service and interest cost in 2006	158	(141)

In connection with the Plan, we expect to pay health care net premiums aggregating approximately \$0.4 million during the years 2007 through 2011 and \$0.5 million during the years 2012 through 2016.

The following table sets forth the amounts of net actuarial loss and prior service cost which have been recognized in other comprehensive income but which have not yet been recognized as components of net periodic benefit cost:

(In thousands)	December 31,
	2006
Net actuarial loss	\$ 308
Prior service cost	<u>550</u>
Amount recognized in other comprehensive income	<u>\$ 858</u>

Of these amounts, we expect to recognize approximately \$11,000 and \$74,000 of net actuarial loss and prior service cost, respectively, as components of net periodic benefit cost in 2007.

13. COMMITMENTS AND CONTINGENCIES

Commitments

We occupy leased facilities under agreements that have expiration dates between 2007 and 2021. We also have leased certain office equipment under operating leases. Rental expense under these arrangements totaled approximately \$5.6 million, \$3.8 million and \$2.5 million for the years ended December 31, 2006, 2005 and 2004, respectively. Future payments under non-cancelable operating leases as of December 31, 2006, are as follows:

(In thousands)

Year Ending December 31,

2007	\$ 7,125
2008	4,247
2009	3,587
2010	3,439
2011	3,439
Thereafter	<u>66,413</u>
	<u>\$ 88,250</u>

In July 2006, we entered into agreements to lease two buildings in Redwood City, California, to serve as our corporate headquarters. The largest of the two buildings, the Administration Building, will primarily serve as general office space, while the other will serve as our principal laboratory space (the Lab Building). We took possession of these buildings during the fourth quarter of 2006. We are currently constructing leasehold improvements for both buildings, and we expect to move into the facilities during the second half of 2007.

Our leasehold improvements for the Administrative Building relate to normal tenant improvements of the interior office space. However, more significant leasehold improvements are planned for the Lab Building, which has never been occupied or improved for occupancy. While this building had some electrical systems installed, plumbing, elevators and stairs as of the date of the lease, it lacked a heating and air conditioning system, interior walls and various other improvements that would be necessary for occupancy. We expect to incur approximately \$70 million to \$80 million in leasehold improvements in the Lab Building, and in the case that we fail to complete such improvements, our landlord has the right to draw upon the \$15 million letter of credit we established in connection with the lease agreement (see Cash Equivalents, Restricted Cash, Marketable Securities and Concentration of Credit Risk section of Note 1). Therefore, we have financial risk related to the completed construction of the facility.

Due to our involvement in and assumed risk during the construction period, as well as the nature of the leasehold improvements for the Lab Building, we are required under Emerging Issues Task Force No. 97-10, "The Effect of Lessee Involvement in Asset Construction," to reflect the lease of the Lab Building in our financial statements as if we purchased the building. Therefore, we recorded the estimated fair value of the building and a corresponding long-term financing liability, which approximated \$24.7 million, at the time when we took possession of the building. Moreover, we are required to recognize interest expense on our financing liability, which is based on our secured borrowing rate at the time we entered into the lease in July 2006. During the construction period, we will be capitalizing such interest as the building has not yet been placed in service and is classified as construction-in-process on our balance sheet. In addition, since we are not the legal owner of the land, we

must assume that we are leasing the land and recognize an amount as ground lease rentals (rental expense) under Financial Accounting Standards Board Staff Position SFAS No. 13-1, "Accounting for Rental Costs Incurred During a Construction Period." During 2006, we capitalized approximately \$0.4 million in interest expense and we recognized approximately \$0.3 million in rental expense. At December 31, 2006, our financing liability was approximately \$25.4 million.

Since we are financing a substantial amount of the leasehold improvements, the lease of the Lab Building does not qualify for sale-leaseback accounting under SFAS No. 98, "Accounting For Leases," and therefore, we are required to keep the fair value of the building in our balance sheet throughout the lease term. As a result, after the construction is complete and the Lab Building is placed into service, we expect to depreciate the value of the building using the straight-line method over the term of our lease, and we expect to allocate our lease payments to rental expense for the land, interest expense, and the reduction of the financing liability. Our underlying lease term is approximately 15 years, or through December 31, 2021.

Future payments for the Lab Building as of December 31, 2006, are as follows:

(In thousands)

Year Ending December 31,

2007	\$ 3,259
2008	3,376
2009	3,494
2010	3,616
2011	3,743
Thereafter	<u>41,082</u>
Total	58,570
Less amount representing interest	(16,769)
Less amount representing ground rental expense	(14,445)
Less amount representing future reimbursement of leasehold improvements	<u>(2,000)</u>
Present value of future payments	<u>\$ 25,356</u>

In addition, we have minimum purchase commitments related to our contract manufacturing arrangements for both our commercial and clinical products. As of December 31, 2006, such purchase commitments totaled approximately \$16.6 million for 2007 and \$0.4 million for 2008 and \$0.4 million for 2009. Further, during January 2007, we signed an amended agreement with one of our contract manufacturers, under which we are committed to purchases totaling \$12.8 million in 2007, \$4.5 million in 2008 and \$4.5 million in 2009.

Contingencies

As permitted under Delaware law, pursuant to the terms of our bylaws, we have agreed to indemnify our officers and directors and, pursuant to the terms of indemnification agreements we have entered into, we have agreed to indemnify our executive officers and directors for certain events or occurrences, subject to certain limits, while the officer or director is or was serving as an officer or director of the Company. While the maximum amount of potential future indemnification is unlimited, we have a director and officer insurance policy that limits our exposure and may enable us to recover a portion of any future amounts paid. We believe the fair value of these indemnification agreements and bylaw provisions is minimal, and accordingly, we have not recorded the fair value liability associated with these agreements as of December 31, 2006.

14. LONG-TERM LIABILITIES AND NOTES PAYABLE

In September 1999, Fremont Holding L.L.C., our wholly owned subsidiary, obtained a \$10.2 million term loan to purchase two of our Fremont, California facilities. The loan bears interest at the rate of 7.64% per year amortized over 15 years with principal and interest payable monthly. As of December 31, 2006, the carrying amount of the loan was \$6.8 million. This loan is secured by the two Fremont, California facilities we own and is subject to the terms and covenants of the loan agreement.

Future minimum payments under the term loan at December 31, 2006 are as follows:

(In thousands)

Year Ending December 31,

2007	\$ 1,139
2008	1,139
2009	1,139
2010	1,139
2011	1,139
Thereafter	<u>3,448</u>
Total	9,143
Less amount representing interest	<u>(2,350)</u>
Present value of future payments	6,793
Less current portion	<u>(635)</u>
Non-current portion	<u>\$ 6,158</u>

The fair value of the remaining payments under the loan at December 31, 2006 was \$7.1 million and was estimated using a discounted cash flow analysis, based on our current incremental borrowing rates for similar types of borrowing arrangements.

In addition, our long-term liabilities balance as of December 31, 2006 included \$25.4 million for the financing obligation related to our Lab Building in Redwood City, California, as discussed in Note 13 to the Consolidated Financial Statements, \$3.5 million for a future milestone payment related to our purchase of rights related to the *Cardene* product as discussed in Note 11, \$1.6 million related to the non-current portion of our accumulated postretirement benefit obligation recognized as of December 31, 2006 as discussed in Note 12 and \$0.9 million related to the timing difference between straight-line recognition of rent expenses and actual rent payments.

15. CONVERTIBLE NOTES

In February 2005, we issued 2.00% Convertible Senior Notes due February 14, 2012 with a principal amount of \$250.0 million (2005 Notes). The 2005 Notes are convertible into our common stock at a conversion price of \$23.69 per share, subject to adjustment in certain events. Interest on the 2005 Notes is payable semiannually in arrears on February 15 and August 15 of each year. The 2005 Notes are unsecured and subordinated to all our existing and future indebtedness and may be redeemed at our option, in whole or in part, beginning on February 19, 2010 at par value.

Issuance costs associated with the 2005 Notes aggregating \$8.0 million are included in other assets and are being amortized to interest expense over the term of the debt, or approximately seven years. The accumulated amortization at December 31, 2006 was \$2.3 million. The estimated fair value of the 2005 Notes at December 31, 2006 was approximately \$264.1 million based upon publicly available pricing information.

In July 2003, we issued 2.75% Convertible Subordinated Notes due August 16, 2023 with a principal amount of \$250.0 million (2003 Notes). The 2003 Notes are convertible into our common stock at a conversion price of \$20.14 per share, subject to adjustment in certain events and at the holders' option. Interest on the 2003 Notes is payable semiannually in arrears on February 16 and August 16 of each year. The 2003 Notes are unsecured and are subordinated to all our existing and future senior indebtedness. The 2003 Notes may be redeemed at our option, in whole or in part, beginning on August 16, 2008 at par value. In addition, in August 2010, August 2013 and August 2018, holders of our 2003 Notes may require us to repurchase all or a portion of their notes at 100% of their principal amount, plus any accrued and unpaid interest to, but excluding, such date. For any 2003 Notes to be repurchased in August 2010, we must pay for the repurchase in cash, and we may pay for the repurchase of any 2003 Notes to be repurchased in August 2013 and August 2018, at our option, in cash, shares of our common stock or a combination of cash and shares of our common stock. In the third quarter of 2003, we filed a shelf registration statement with the Securities and Exchange Commission covering the resale of the 2003 Notes and the common stock issuable upon conversion of the 2003 Notes.

Issuance costs associated with the 2003 Notes aggregating \$8.4 million are included in other assets and are being amortized to interest expense over the term of the earliest redemption of the debt, or approximately seven years. The accumulated amortization at December 31, 2006 was \$4.2 million. The estimated fair value of the 2003 Notes at December 31, 2006 was approximately \$283.4 million based upon publicly available pricing information.

16. REVENUES BY GEOGRAPHIC AREA AND SIGNIFICANT CUSTOMERS

Our chief operating decision-maker is comprised of our executive management. Our chief operating decision-maker reviews our operating results and makes resource allocation decisions on a company-wide or aggregate basis. Accordingly, we operate as one segment.

Our facilities and long-lived assets are located primarily within the United States. Revenues from product sales are as follows:

(In thousands)	Years Ended December 31,	
	2006	2005*
<i>Cardene</i>	\$ 109,689	\$ 62,143
<i>Retavase</i>	30,833	32,715
<i>IV Busulfex</i>	24,062	17,417
Total marketed products	164,584	112,275
Off-patent brands	1,117	9,831
Total revenues from product sales, net	\$ 165,701	\$ 122,106

* Represents net product sales generated during the nine-month period since our acquisitions of ESP Pharma and rights to the *Retavase* product on March 23, 2005.

The following table summarizes revenues from our customers and licensees who individually accounted for 10% or more of our total revenues for the years ended December 31, 2006, 2005 and 2004 (as a percentage of total revenues):

	Years Ended December 31,		
	2006	2005	2004
Customers			
Cardinal Health, Inc.	18%	13%	*
AmerisourceBergen Corp.	14%	11%	*
McKesson Corp.	13%	13%	*
Licensees			
Genentech, Inc. (Genentech)	36%	31%	51%
MedImmune, Inc. (MedImmune)	**	12%	30%
Hoffman La-Roche (Roche)	**	**	11%

* Not presented as we did not have product sales prior to 2005.

**Represents less than 10%.

The following table summarizes outstanding accounts receivable from our customers who individually accounted for 10% or more of our total gross accounts receivable (as a percentage of total accounts receivable from product sales):

	Years Ended December 31,	
	2006	2005
Cardinal Health, Inc.	34%	34%
McKesson Corp.	25%	18%
AmerisourceBergen Corp.	23%	28%

Revenues from product sales by geographic area are based on the customers' shipping locations rather than the customers' country of domicile. Royalty revenues and license and other revenues by geographic area are based on the country of domicile of the counterparty to the agreement. The following table summarizes revenues by geographic area for the years ended December 31, 2006, 2005 and 2004:

(In thousands)	Years Ended December 31,		
	2006	2005	2004
United States	\$ 347,455	\$ 250,480	\$ 84,021
Canada	1,059	888	—
Europe	63,696	28,274	11,373
Asia	1,831	525	630
Other	729	402	—
Total revenues	\$ 414,770	\$ 280,569	\$ 96,024

17. INCOME TAXES

The provision for income taxes consists of the following:

(In thousands)	Years Ended December 31,		
	2006	2005	2004
Federal	\$ 789	\$ 100	\$ -
State	(103)	721	20
Foreign	81	47	60
Total provision	\$ 767	\$ 868	\$ 80

A reconciliation of the income tax provision computed using the U.S. statutory federal income tax rate compared to the income tax provision included in the accompanying consolidated statements of operations is as follows:

(In thousands)	Years Ended December 31,		
	2006	2005	2004
Tax (benefit) at U.S. statutory rate	\$ (45,438)	\$ (57,998)	\$ (18,074)
Unutilized net operating losses	45,461	30,202	18,074
Federal alternative minimum tax	663	-	-
Nondeductible acquired in-process research and development	-	27,796	-
State taxes	(103)	721	20
Other	126	100	-
Foreign taxes	58	47	60
Total	\$ 767	\$ 868	\$ 80

As of December 31, 2006, we had federal and state net operating loss carryforwards of approximately \$428.9 million and \$214.0 million, respectively. We also had federal and California state research and other tax credit carryforwards of approximately \$20.2 million and \$19.5 million, respectively. The federal net operating loss and tax credit carryforwards will expire at various dates beginning in the year 2007 through 2026, if not utilized. The state net operating losses will expire at various dates beginning in 2007 through 2016, if not utilized. The majority of the state tax credits do not expire.

Utilization of the federal and state net operating loss and tax credit carryforwards may be subject to a substantial annual limitation due to the "change in ownership" provisions of the Internal Revenue Code of 1986. The annual limitation may result in the expiration of net operating losses and credits before utilization.

Deferred income tax assets and liabilities are determined based on the differences between financial reporting and income tax bases of assets and liabilities, as well as net operating loss carryforwards and are measured using the enacted tax rates and laws in effect when the differences are expected to reverse. The significant components of our net deferred tax assets and liabilities are as follows:

(In thousands)	December 31,	
	2006	2005
Deferred tax assets:		
Net operating loss carryforwards	\$ 58,994	\$ 159,549
Net operating loss carryback	—	10,070
Research and other tax credits	30,408	24,300
SFAS 123 (R) expense	8,591	—
Reserves and accruals	14,409	13,586
Capitalized research and development costs	4,121	4,599
Deferred revenue	17,590	5,979
Other	7,223	11,267
Total deferred tax assets	141,336	229,350
Valuation allowance	(110,424)	(144,178)
Total deferred tax assets	30,912	85,172
Deferred tax liabilities:		
Intangible assets	(30,912)	(73,398)
Other	—	(2,139)
Total deferred tax liabilities	(30,912)	(75,537)
Net deferred tax assets	\$ —	\$ 9,635

Because of our lack of earnings history, the net deferred tax assets have been fully offset by a valuation allowance. The valuation allowance decreased by \$33.8 million and \$52.6 million for the years ended December 31, 2006 and 2005, respectively. Excess tax benefits from employee stock option exercises of \$97.2 million are included in deferred tax balances at December 31, 2005 as a component of the Company's net operating loss carryovers. The entire balance is offset by a full valuation allowance. As a result of adopting SFAS 123(R), the deferred tax asset balances at December 31, 2006 did not include excess tax benefits from stock option exercises. The amount excluded at December 31, 2006 was \$108.9 million. Equity will be increased by \$108.9 million if and when such excess tax benefits are ultimately realized.

18. LEGAL PROCEEDINGS

Two humanization patents based on the Queen technology were issued to us by the European Patent Office. Eighteen notices of opposition to our first European patent and eight notices of opposition to our second European patent were filed by major pharmaceutical and biotechnology companies, among others, and we are currently in two separate opposition proceedings with respect to these two patents. Five opponents, including Genentech, have withdrawn from the opposition proceedings with respect to the opposition to our first European patent leaving 13 remaining opponents. A description of these two proceedings is set forth below.

Opposition to First European Patent

At an oral hearing in March 2000, the Opposition Division of the European Patent Office decided to revoke the broad claims of our first European humanization patent. We appealed this decision. In November 2003, the Technical Board of Appeal of the European Patent Office decided to uphold our appeal and to set aside the Opposition Division's decision. The Board of Appeal ordered that certain claims be remitted to the Opposition Division for further prosecution and consideration of issues of patentability (entitlement to priority, novelty, enablement and inventive step). The claims remitted by the Board of Appeal cover the production of humanized antibody light chains that contain amino

acid substitutions made under our antibody humanization technology. In August 2006, we received a summons to attend oral proceedings before the Opposition Division of the European Patent Office, currently scheduled to occur in April 2007. Regardless of the Opposition Division's decision on these claims, any resulting decision could be subject to further appeals.

Until the opposition is resolved, we may be limited in our ability to collect royalties or to negotiate future licensing or collaborative research and development arrangements based on this and our other humanization patents. Moreover, if the opposition is successful, our ability to collect royalties on European sales of antibodies humanized by others would depend on the scope and validity of our second European patent, which is also being opposed, whether the antibodies are manufactured in a country outside of Europe where they are covered by one of our patents, and in that case the terms of our license agreements with respect to that situation. Also, if the Opposition Division rules against us, that decision could encourage challenges of our related patents in other jurisdictions, including the United States. Such a decision may also lead some of our licensees to stop making royalty payments or lead potential licensees not to take a license, either of which might result in us initiating formal legal actions to enforce our rights under our humanization patents. In such a situation, a likely defensive strategy to our action would be to challenge our patents in that jurisdiction. During the opposition process with respect to our first European patent, if we were to commence an infringement action to enforce that patent, such an action would likely be stayed until the opposition is decided by the European Patent Office. As a result, we may not be able to successfully enforce our rights under our European or related U.S. and Japanese patents.

Opposition to Second European Patent

At an oral hearing in February 2005, the Opposition Division of the European Patent Office also decided to revoke the claims in our second European antibody humanization patent. The Opposition Division based its decision on formal issues and did not consider substantive issues of patentability. We appealed the decision to the Technical Board of Appeal at the European Patent Office. The appeal will suspend the legal effect of the decision of the Opposition Division during the appeal process, which is likely to take several years. The Technical Board of Appeal has not scheduled a date for the appeal hearing.

We intend to vigorously defend our two European Queen patents in these two proceedings. We may not prevail in either of the opposition proceedings or any litigation contesting the validity of these patents. If the outcome of either of the opposition proceedings or any litigation involving our antibody humanization patents were to be unfavorable, our ability to collect royalties on existing licensed products and to license our patents relating to humanized antibodies may be materially harmed. In addition, these proceedings or any other litigation to protect our intellectual property rights or defend against infringement claims by others could result in substantial costs and diversion of management's time and attention, which could harm our business and financial condition.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders of PDL BioPharma, Inc.

We have audited the accompanying consolidated balance sheets of PDL BioPharma, Inc. as of December 31, 2006 and 2005, and the related consolidated statements of operations, cash flows, and stockholders' equity for each of the three years in the period ended December 31, 2006. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of PDL BioPharma, Inc. at December 31, 2006 and 2005, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

As discussed in Notes 2 and 12 to the consolidated financial statements, in 2006 PDL BioPharma, Inc. changed its methods of accounting for stock-based compensation and for its postretirement benefit plan.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of PDL BioPharma, Inc.'s internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 23, 2007 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Palo Alto, California

February 23, 2007

QUARTERLY FINANCIAL DATA (UNAUDITED)

(In thousands, except per share data)	2006 Quarter Ended ⁽¹⁾			
	December 31	September 30	June 30	March 31
Revenues:				
Product sales	\$ 48,051	\$ 41,064	\$ 39,039	\$ 37,547
Royalties	43,753	42,533	54,021	43,970
License and other	16,038	27,795	11,264	9,695
Total revenues	107,842	111,392	104,324	91,212
Costs and expenses:				
Cost of product sales	24,418	17,433	21,482	22,959
Research and development	65,397	70,880	62,612	61,771
Selling, general and administrative	36,689	26,672	25,336	32,159
Other acquisition-related charges ⁽²⁾	289	2,615	2,177	1,118
Asset impairment charge ⁽³⁾	72,094	1,656	800	-
Total costs and expenses	198,887	119,256	112,507	118,007
Operating loss	(91,045)	(7,864)	(8,183)	(26,795)
Interest and other income, net	5,268	5,042	4,064	3,330
Interest expense	(3,605)	(3,693)	(3,122)	(2,650)
Loss before income taxes	(89,382)	(6,515)	(7,241)	(26,115)
Income tax expense	326	208	118	115
Net loss	\$ (89,708)	\$ (6,723)	\$ (7,359)	\$ (26,230)
Net loss per basic and diluted share	\$ (0.78)	\$ (0.06)	\$ (0.06)	\$ (0.23)
Shares used in computation of net loss				
per basic and diluted share	114,403	113,868	113,539	112,472

(1) The 2006 and 2005 amounts were computed independently for each quarter, and the sum of the quarters may not equal the annual amounts due to rounding.

(2) Represents product sales returns, accounts receivable allowances and other liabilities related to ESP Pharma operations prior to our acquisitions of ESP Pharma and sales returns of *Retavase* from sales made prior to our acquisition of the *Retavase* product in March 2005.

(3) Represents the impairment of product rights. For a description of these charges, see Note 10 to the Consolidated Financial Statements.

(In thousands, except per share data)	2005 Quarter Ended ⁽¹⁾			
	December 31	September 30	June 30	March 31
Revenues:				
Product sales	\$ 39,012	\$ 43,594	\$ 38,552	\$ 948
Royalties	33,373	26,003	37,528	33,164
License, collaboration and other	11,268	7,536	4,888	4,703
Total revenues	83,653	77,133	80,968	38,815
Costs and expenses:				
Cost of product sales	16,776	22,209	20,135	1,137
Research and development	46,959	49,480	40,339	35,261
Selling, general and administrative	28,119	26,795	19,806	7,666
Acquired in-process research and development ⁽²⁾	—	—	—	79,417
Other acquisition-related charges ⁽³⁾	10,876	6,266	3,207	—
Asset impairment charges ⁽⁴⁾	16,044	15,225	—	—
Total costs and expenses	118,774	119,975	83,487	123,481
Operating loss	(35,121)	(42,842)	(2,519)	(84,666)
Interest and other income, net	2,781	2,027	1,873	2,935
Interest expense	(2,655)	(2,671)	(2,709)	(2,142)
Loss before income taxes	(34,995)	(43,486)	(3,355)	(83,873)
Income tax expense (benefit)	(899)	1,680	65	22
Net loss	\$ (34,096)	\$ (45,166)	\$ (3,420)	\$ (83,895)
Net loss per basic and diluted share	\$ (0.31)	\$ (0.43)	\$ (0.03)	\$ (0.87)
Shares used in computation of net loss				
per basic and diluted share	111,571	105,272	103,705	96,754

(1) The 2006 and 2005 amounts were computed independently for each quarter, and the sum of the quarters may not equal the annual amounts due to rounding.

(2) Represents acquired in-process research and development. The amount for 2005 relates to the ESP Pharma acquisition. For a description of these charges, see Note 5 to the Consolidated Financial Statements.

(3) Represents product sales returns, accounts receivable allowances and other liabilities related to ESP Pharma operations prior to our acquisitions of ESP Pharma and sales returns of *Retavase* product from sales made prior to our acquisition of the rights to the *Retavase* product in March 2005.

(4) Represents the impairment of product rights. For a description of these charges, see Note 10 to the Consolidated Financial Statements.

MANAGEMENT

Mark McDade

Chief Executive Officer

Richard Murray, Ph.D.

Executive Vice President and
Chief Scientific Officer

Andrew Guggenheim

Senior Vice President and
Chief Financial Officer

Mark McCamish, M.D., Ph.D.

Senior Vice President and
Chief Medical Officer

Robert Savel

Senior Vice President
Technical Operations

Jaisim Shah

Senior Vice President
Marketing and Business Affairs

Julie Badillo

Vice President
Biopharmaceutical Program
Management

Peter Calcott, D.Phil.

Vice President
Quality

Graeme Currie, Ph.D.

Vice President
Clinical Operations

Eric A. Emery

Vice President
Manufacturing

Barbara K. Finck, M.D.

Vice President
Strategic Clinical Development

Jeanmarie Guenot, Ph.D.

Vice President
Corporate and Business
Development

Maninder Hora, Ph.D.

Vice President
Process Development

David Iwanicki

Vice President
Sales and Sales Operations

Debbie Law, D. Phil.

Vice President
Research

Behrooz Najafi

Vice President
Information Technology

Cynthia Shumate

Vice President
Legal Affairs and Corporate
Secretary

Robert J. Stagg, Pharm.D.

Vice President
Regulatory Affairs and Safety

Laurie Torres

Vice President
Corporate Services

BOARD OF DIRECTORS

L. Patrick Gage, Ph.D.,
Chairman of the Board

Samuel Broder, M.D.

Karen A. Dawes

Bradford S. Goodwin

Laurence Jay Korn, Ph.D.

Mark McDade

Richard Murray, Ph.D.

Jon S. Saxe, Esq.

PDL BIOPHARMA'S CORPORATE INFORMATION

Corporate Headquarters

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Web site: www.pdl.com

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Fax: 763-255-5474

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P.O. Box 3315
So. Hackensack, NJ 07606
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201-680-6578 (Outside U.S.)

TDD for hearing impaired:

800-231-5469 (U.S.)
201-680-6610 (Outside U.S.)
Web site: www.melloninvestor.com/isd

Independent Auditors

Ernst & Young LLP
Palo Alto, CA

Corporate Counsel

DLA Piper US LLP
San Francisco, CA

Annual Meeting

The PDL BioPharma, Inc. Annual Stockholders Meeting will be held on June 20, 2007, at 9 a.m. at The Sheraton Palo Alto Hotel, 625 El Camino Real, Palo Alto, CA 94301.
Tel: 650-328-2800

Corporate Governance Documents

PDL makes available, free of charge through its Internet Web site (www.pdl.com), its corporate governance guidelines, its code of business conduct and ethics, and a policy providing for the reporting of potential violations of the code, for directors, officers (including our principal executive officer, principal financial officer and controller) and employees. The Code of Conduct is available on our Web site at www.pdl.com/CodeOfConduct.

PDL also makes available, free of charge through our Internet Web site, our annual report on SEC Form 10-K, quarterly reports on SEC Form 10-Q, including the chief executive officer and chief financial officer certifications required to be filed with the SEC with the annual and quarterly reports. In addition, these documents may be viewed through the SEC EDGAR database.

Additionally, stockholders may request free copies of the Code of Conduct as well as our annual and quarterly reports upon request to:

Corporate and Investor Relations

PDL BioPharma, Inc.
34801 Campus Drive, Fremont, CA 94555
Tel: 510-574-1400 E-mail: cc@pdl.com

Stock Listing

Our common stock trades on the Nasdaq Stock Market under the symbol "PDLI." We have never paid any cash dividends on our capital stock and we do not anticipate paying any cash dividends in the foreseeable future.

Price Range of Common Stock

As of April 11, 2007, we had approximately 263 common stockholders of record. Because brokers and other institutions hold many of these shares on behalf of stockholders, we are unable to estimate the total number of stockholders represented by the record holders, but we believe that there are in excess of 400 holders. The following table sets forth the quarterly high and low bid prices for a share of PDL common stock for the fiscal years ended December 31, 2005 and 2006, as reported by the Nasdaq Stock Market.

2005	High	Low
Q1	\$ 21.36	\$ 13.79
Q2	\$ 20.56	\$ 14.84
Q3	\$ 30.79	\$ 20.12
Q4	\$ 30.50	\$ 24.76
2006		
Q1	\$ 33.30	\$ 27.15
Q2	\$ 32.97	\$ 16.79
Q3	\$ 19.95	\$ 16.39
Q4	\$ 23.29	\$ 18.70

PDL

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34801 Campus Drive
Fremont, CA 94555

END